

Community Safety

Portfolio Plan 2012/13 – 2014/15

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Strategic Direction

Introduction by Lead Member

1. The Safer Communities Team, supports the Safer Communities Partnership and the Drug and Alcohol Action Team Board in East Sussex in striving to ensure people and communities are safe and secure. The Safer Communities Partnership is the key strategic partnership in overseeing the plans to tackle crime, disorder, anti-social behaviour, re-offending and substance misuse. We continue to work to reduce crime and focus our activity on the key community safety priority areas for East Sussex as chosen by the partnership. The partnership priorities for 2011/12 are: Alcohol, Anti-social behaviour, Domestic Abuse, Drugs, Re-offending, Road Safety and Communications.

2. We will continue to work in partnership to maintain the current performance in crime reduction during challenging economic times and the challenging financial circumstances that we currently face. To do this, we have to review the way that we provide our services. A recent review of the East Sussex Safer Communities Partnership structure resulted in improved efficiencies and delivered savings.

3. The introduction of Police and Crime Commissioners in November 2012 and Police and Crime Panels will introduce significant change to local authorities and Community Safety Partnerships in East Sussex, for example, grant funding previously directed to the local authority will be given to Police and Crime Commissioners. This will inevitably mean significant changes to commissioning arrangements for community safety services and changes to the partnership working arrangements. The impact will be dependent upon how the Police and Crime Commissioner chooses to conduct their business, within the range of options open to them.

4 It is important that the Council begins to prepare for the introduction of the Police and Crime panels, and to work with community safety partners to plan a transition process which achieves the best outcomes for East Sussex residents.

5 In 2011, the East Sussex County Council Safer Communities Team transferred to Adult Social Care. This move brought with it a range of opportunities for both Adult Social Care and the Community Safety team to work together across health, community engagement, performance and commissioning agendas. Such as, closer working between The Multi-agency Safeguarding Adults at Risk Board and the Domestic Homicide Reviews.

6 This portfolio plan represents the work undertaken by the Safer Communities Team. The work of the Safer Communities Team is determined by the Safer Communities Steering Group and the Drug and Alcohol Action Team Board and its structures.



Lead Member(s): Councillor David Elkin

Services

7. The portfolio plan brings together the four year plan for all services in the East Sussex Safer Communities Team. The East Sussex Safer Communities Team co-ordinates, supports and makes a significant contribution to the delivery of the strategic work of the East Sussex Safer Communities Partnership and the East Sussex Drug and Alcohol Action Team Board.

8. The team, working through the Safer Communities Steering Group ensures best practice is shared across the County and that economies of scale for service provision have been realised. The team also works to ensure that the low levels of crime in East Sussex are better communicated to raise levels of public reassurance.

9. The **Safer Communities Team** supports the strategic planning for the Safer Communities Partnership and Drugs and Alcohol Team (DAAT) by leading on the following: policy and project work; performance management of the Partnership plans and drug and alcohol treatment monitoring programme; providing the annual adult and young persons substance misuse needs assessments; commissioning (in partnership) community safety services including the Sexual Assault Referral Centre, Anti Social Behaviour Support Service, Independent Domestic Adviser Service (IDVA) including producing data for service contract management. In addition the team co-ordinates the community/service user engagement, consultation and communications work of the Partnerships; organises and manages the Multi Agency Risk Assessment Conferences (MARAC) for high risk victims of domestic abuse and Domestic Homicide Reviews.

10. The following services are commissioned to deliver the Safer Communities and Drugs and Alcohol Team partnership outcomes. The Safer Communities Team lead and / or facilitate these arrangements for the East Sussex partnership:

- **Independent Domestic Violence Advisor Service**

From April 2012 the Council will let a new three year contract for the provision of an Independent Domestic Violence Adviser Service, on behalf of the East Sussex Safer Communities Partnership. Independent Domestic Violence Advisers provide advice, support and advocacy to adults who are at risk of serious harm from domestic abuse. The work of Independent Domestic Violence Advisers forms part of the multi-agency work to tackle domestic abuse, particularly the Multi Agency Risk Assessment Conferences (MARAC). This work primarily focuses on safeguarding where it has been established that there are indicators that serious harm, for example serious injury, psychological damage or homicide, are present.

- **Support Service for high risk victims of Anti-Social Behaviour and Hate Crime**

As part of a new victim centred approach to tackling crime and anti-social behaviour, East Sussex County Council has commissioned a support service, for those who have been identified as being at risk as a result of their exposure to serious or persistent abuse or harassment from other members of the community. The service aims to reduce the level of distress experienced through a range of practical measures and emotional support and forms part of a multi-agency approach.

- **Sexual Assault Referral Centre**

East Sussex County Council is part of a pan-Sussex commissioning consortium for a Sexual Assault and Referral Centre, based in Crawley and with aftercare support and psychological therapies delivered by local organisations. The Sexual Assault and

Referral Centre is available to victims of rape or sexual assault, over the age of 14. The service includes specialist forensic examination, dedicated support workers to provide advice and a listening ear, sexual health services and support through the criminal justice system.

- **Adult Drug and Alcohol Treatment Services**

The commissioning function for adult drug treatment services is undertaken in the Joint Commissioning Unit in Adult Social Care. The Safer Communities Team supports the strategic planning for the Drug and Alcohol Action Team.

Treatment for drug misuse is provided by Sussex Partnership NHS Foundation Trust and CRI. The services provided by local Community Substance Misuse Teams include the Criminal Justice Integrated Team (CJIT) which works specifically with drug misusing offenders. There are service hubs in Eastbourne and Hastings, and a range of satellite, outreach and 'shared care' services that extend across rural East Sussex.

The Safeguarding With Intensive Family Treatment (SWIFT) service is delivered through Children's Services. SWIFT provides a specialist service for families with adults who have a drug or alcohol treatment need who are in the child protection process.

HMP Lewes substance misuse service is currently being recommissioned, following the transfer of resource for all drug treatment from the Ministry of Justice to the Department of Health. A competitive process will award a contract for redesigned services during 2012.

Residential treatment for drug and alcohol misuse is commissioned through the Adult Social Care budget.

The Community Alcohol Team in East Sussex is provided by a voluntary sector organisation, 'Action for Change'. The service provides 'tier 2' specialist advice and information, and 'tier 3' non-residential structured treatment interventions. The Community Alcohol Team works closely with the police, courts, probation and local prison to deliver services for offenders. The Community Alcohol Team has service hubs in Eastbourne and Hastings, and provides a service that is based in primary care settings across East Sussex.

11. It should be noted that the commissioning function for adult drug and alcohol treatment services is undertaken through the Joint Commissioning Unit in Adult Social Care. The commissioning function for young people's substance misuse drug treatment services is undertaken in Children's Services.

12. The community safety partnership priorities are cross cutting and the following plans support the delivery of the broader Community Safety agenda:

- **Children Services Portfolio Plan;** Under 19's Substance Misuse Treatment Service; Targeted Youth Support; Youth Justice; Schools.
- **Economy, Transport and Environment Portfolio Plan;** Trading Standards, Road Safety
- **Adult Social Care Portfolio Plan;** Safeguarding Vulnerable Adults, Prevention of Abuse Strategy

- **Public Health** support community safety objectives in the work they undertake to tackle the wider determinants of health and supporting healthy lifestyles e.g. reducing alcohol consumption.

Policy Steers

13. Policy steers set out the priorities for each department within East Sussex County Council. The policy steer for Community Safety is:
 - ❖ Work with partners and the Police and Crime Commissioner to strategically lead continuous improvements across the whole community safety agenda.

Policy Steer 1

Work with partners and the Police and Crime Commissioner to strategically lead continuous improvements across the whole community safety agenda.

Policy overview

1.1 In 2009 the East Sussex Safer Communities Partnership began a review of its work and structures, which looked at ways the partnership can build on its strong performance, improve efficiency and deal with increasing financial pressures. The planned direction includes reduced dependency on grant funding for the Independent Domestic Violence Advisor Service and the mainstreaming of some services and staff costs delivering a £235,496 per annum saving.

1.2 Preparations for the Police and Crime Commissioner are being made across East Sussex. Part of these preparations will include further work with Sussex Police, East Sussex Fire and Rescue Service, and Surrey and Sussex Probation Trust around the East Sussex Safer Communities service offer and the role of the Safer Communities Team within that. This work will conclude in March 2012, following which any proposals relating to the role and function of the Safer Communities Team and associated activity will be reported to the Chief Officer Management Team and Lead Member for approval.

1.3 Every year the East Sussex Safer Communities Partnership undertakes a strategic assessment of community safety in order to select priorities for joint work and plan activity for the forthcoming year. The priorities selected by the partnership need to be based on analysis of data and residents' perceptions of crime, anti-social behaviour and substance misuse. These priorities guide the work of the Safer Communities Team and are reflected in the annual Community Safety Agreement. The priorities selected by the Partnership for 2011/12 are:

- Reducing the Harm Caused by Alcohol
- Reducing the incidents and impact of anti-social behaviour (including where it is motivated by hate) on victims and communities in East Sussex.
- Reducing domestic abuse and the risks faced by those experiencing domestic abuse.
- Reducing the Harm Caused by Drugs
- Preventing and Reducing Re-offending
- Improving Road Safety
- Improving Communications and Perception of Community Safety

1.4 The focus of community safety work for 2012/13 and the outcomes the partnership wants to achieve will be agreed on the 9th February 2012.

1.5 In addition to the annual strategic assessment, the Safer Communities Team has undertaken some detailed assessment of needs focusing on specific needs groups or crime types. In 2010 a needs assessment for domestic abuse and sexual violence was completed and drew together findings from national and local research and best practice guidance, as well as the findings from a series of focus groups carried out across East Sussex. The recommendations from this needs assessment included:

- Prioritisation of MARACs as an effective multi-agency response to those at most risk of harm from domestic abuse.
- Continued availability of Independent Domestic Violence Advisers who can support people at risk from domestic abuse to become safer, including advice and support through civil and criminal legal remedies.

- Sustained provision of a Sexual Assault Referral Centre, including access for victims of rape and sexual assault to bespoke aftercare and counselling

1.6 A Joint Strategic Needs Assessment on Alcohol was produced for East Sussex in 2009. The findings of this needs assessment and the annual assessments of community safety led to a number of recommendations which formed the basis of the revised East Sussex Alcohol Harm Reduction Strategy, which covers the period 2009 to 2012 and is delivered through annual action plans. A new national alcohol policy is expected at the end of 2011. These changes will need to be incorporated into the annual action plan. The recommendations included:

- Developing Partnership initiatives which will build a safer night-time economy and promote culture of more sensible drinking, preventing people from becoming vulnerable to crime
- Helping harmful drinkers to change their drinking patterns to improve their physical and mental health and to address alcohol related offending behaviour
- Increasing the number of people who enter alcohol treatment and an increase in the percentage of people who leave alcohol treatment in a planned way
- Further development of a whole family response to alcohol issues will protect children and, where appropriate, keep family units together
- Developing targeted promotion of alcohol communications to ensure that people know the effect of drinking on their health and wellbeing and where to go for advice and support

1.7 National Strategies are refocusing drug and alcohol treatment towards 'recovery'. The emphasis is on enabling people to complete treatment, free from dependence on drugs or alcohol. The East Sussex Health and Social Care Commissioning Strategy for Substance Misuse describes what the DAAT partnership wants to achieve. An annual 'treatment plan' is developed each year to describe how the next priorities in the strategy will be implemented, drawing on additional business intelligence in annual needs assessments. Running from April to the following March, the DAAT's Joint Commissioning Group is responsible for approving these plans.

1.8 An anti-social behaviour needs assessment was also conducted in 2010 and involved consultation with East Sussex residents who had been victims of anti-social behaviour. Recommendations from this needs assessment included:

- Improvements should be made to the way information about anti-social behaviour is gathered and shared between partner organisations within the Safer Communities Partnership.
- All agencies should assess the degree to which victims of anti-social behaviour are distressed or are at risk.
- A dedicated support service for those identified as being at risk should be introduced.

1.9 A Reducing Re-offending Needs Assessment has been used to develop a reducing re-offending action plan. More work on the needs assessment in relation to women offenders and offenders aged between 18 and 25 who are part of friendship groups will be undertaken in 2012/13.

1.10 We are also developing a more joined up approach to prevention, notably with East Sussex Fire and Rescue Service (ESFRS) and Public Health. This will be a cross cutting approach to ensure we are making appropriate and early interventions across the different aspects of the community safety agenda. We are already exploring

opportunities to use the ESFRS community profiling tool more broadly and are taking forward specific actions in relation to increasing referrals to the ESFRS Fire Safety Scheme. The preventative approach will also link to other joint work streams already underway such as the Ageing Well project in Rother. East Sussex County Council, Sussex Police, ESFRS, Rother District Council and a number of other partner agencies are working with older people in Rother to identify priorities and opportunities for improving wellbeing, using available local assets.

Data Tables

1.11 The table below sets out the cost drivers, associated performance measures and budget information for each service area for this policy steer.

Service Name Community Safety including Drugs and Alcohol.						
Cost drivers						
Unit Costs			East Sussex 2009/10	Benchmark 2009/10	East Sussex 2010/11	
These services are jointly commissioned by the East Sussex Safer Communities Partnership						
<ul style="list-style-type: none"> Independent Domestic Violence Advisor Service Support Service for high risk victims of anti-social behaviour and hate crime Sexual Assault Referral Centre (Pan-Sussex) 					193,000	34,000
					66,000	
Performance Measures	2010/11 Outturn	2011/12 Target	2011/12 Est. RAG	2012/13 Target	2013/14 Target	2014/15 Target
Proportion of medium and high risk victims of domestic abuse engage with the Independent Domestic Violence Advisor Service	30%	30%	G	30%	30%	30%
Proportion of Independent Domestic Violence Advisor Service users reporting improved safety	89%	80%	G	80%	80%	80%
Proportion of "Safe from Harm" Service Users reporting reduced risk from anti-social behaviour	N/a	80%	G	Tbc	Tbc	Tbc
Produce a Strategic Assessment of Community safety	N/a	N/a		August 2012	N/a	N/a
Collate and analyse community engagement findings to inform the Strategic Intelligence Assessment, Community Safety Agreement and Police and Crime Commissioner	N/a	N/a		September 2012	N/a	N/a

Revenue	2010/11 Budget	Annual Change	2011/12 Budget	Annual Change	2012/13 Budget	Annual Change	2013/14 Budget	Annual Change	2014/15 Budget
	£'000	%	£'000	%	£'000	%	£'000	%	£'000
A Budget Net	878	(0.7)	884	(27.5)	641	1.7	652	(0.6)	648
B Income or specific grant	582	(45.5)	317	(69.4)	97	(36.1)	62	-	62
C = A+B Gross budget	1,460	(17.7)	1,201	(38.6)	738	(3.3)	714	(0.6)	710

Service review implementation	The Community Safety Partnership arrangements were reviewed over the last two years (2009-2011) outcomes have informed the strategic direction of this plan.
Service reviews planned	Part of the preparations for the introduction of the Police and Crime Commissioner will include further work with Sussex Police, East Sussex Fire and Rescue Service, and Surrey and Sussex Probation Trust around the East Sussex Safer Communities service offer and the role of the ESCC Safer Communities Team within that.

Analysis

1.12 Customers of the Safer Communities Team include all members of the Safer Communities Partnership, County Council Departments and residents of East Sussex and users of services. Many organisations within the Safer Communities Partnership complete engagement activity to assist in the identification of the service expectations and priorities of the public of East Sussex. The partnership uses the Sussex Police Neighbourhood Survey in order to understand the views and perspectives of the residents of East Sussex. Residents views are also gathered in Street briefings and meeting the people events arranged across the county by partners.

1.13 A timetable of the consultation activities at an East Sussex and District and Borough level has been compiled in order to make best use of the various community engagement processes that exist across the partnership. However, it is acknowledged that a key area where improvements can be made is in the way the views of residents and service users are collated and shared amongst key partners. Through sharing of data and improved co-ordination we can reduce duplication in public engagement. We will also use existing engagement to ensure we know they key local priorities and can feed this into the new Police and Crime Commissioner (PCC) arrangements.

1.14 The PCC will be responsible for identifying, engaging and representing the communities within Sussex. There will be a need for the PCC to be fully aware of the views and needs of local communities within East Sussex. It is likely that the PCC will have their own mechanisms for this, but it is also anticipated that there will be a key role for the East Sussex Safer Communities Partnership to be clear of the priorities of residents of East Sussex, based on the range of consultation we already complete. As such this is a key area of activity going forward.

1.15 The following section of this plan describes the different Safer Communities workstreams, current activity and performance. All of these workstreams are delivered in Partnership. The Safer Communities Team undertake a range of functions in support of their delivery as described on page 4 paragraph 9.

Alcohol

1.15 Across East Sussex a broad spectrum of agencies and organisations are carrying out and planning interventions targeting alcohol misuse. A few are specialist substance misuse agencies, but the majority are universal agencies and organisations that realise that alcohol misuse has a negative effect on their main business objectives and respond accordingly, for example Sussex Police and East Sussex health services.

Alcohol Treatment service user views are gathered through regular focus groups with service users and feedback forms. The feedback is reported to the commissioners and service provider's management team and provides an opportunity for continuous improvement and developing the alcohol treatment service.

Feedback from service users involved in focus groups during 2010/11 included requests for:

- More structured activities at different times of the week
- Getting training for volunteering and group activities started more quickly
- More opportunities for self-help and peer support
- More support with training and employment
- Better promotion of alcohol services in lots of different settings

Work is currently being undertaken to collate alcohol related performance management information from partnership agencies, to be drawn together into a quarterly report that will help inform the Alcohol Steering Group. Improvements have been seen with the 63.2% of adults to leave treatment from the East Sussex Community Alcohol Team in a planned way, exceeding the target of 50% in 2010/11. Challenges include

- The 1,610 alcohol-related hospital admissions per 100,000 population in 2010/11. This is an 11% increase from the rate in 2009/10 (1,448 per 100,000 population), and
- In the 12 months to October '11 160 young people presented to A&E under the influence of alcohol, of which 10 (7.5%) were readmissions. However, the first admission for this group of 10 may have been prior to this 12 months overall figure.

Anti-Social Behaviour (ASB)

1.16 Recent findings from the Local Neighbourhood Survey conducted by Sussex Police shows that more than a third of the identified priorities by East Sussex respondents were anti-social behaviour, the main concerns being drunk or rowdy behaviour and teenagers behaving anti-socially in public places, along with vandalism and criminal damage.

The new 'Safe from Harm' support service for high risk victims of crime will be carrying out service user satisfaction, which will be used as part of the evaluation of the new service. Sussex Police have also introduced a user experience survey for victims of Anti-social behaviour, who are classed as high or medium or have suffered repeat occurrences.

We developed and procured the support service for high risk victims of anti-social behaviour (including hate incidents) in order to provide support and advocacy to reduce the risk of harm. The number of referrals to this new service is increasing each month.

East Sussex presented its new arrangements under the harm based approach to a Home Office Conference alongside the other 7 Home Office trial areas.

As part of a review of the provision of multi-agency services in relation to Anti-Social Behaviour (ASB) across East Sussex, Sussex Police conducted two victim focus groups.

The Victim focus groups were invited to share their individual experiences and then jointly explore as a group how their experience of reporting ASB could have been better.

The key issues that emerged:

- Provide Feedback to victims
- Bring the balance back to Victims
- Provide a Reassuring Response to victims
- Reduce Fear of Reprisals
- Take individual offences more seriously
- Empower victims / Build Confidence
- Provide quicker Resolution
- Consider individual vulnerability / Understand the Impact
- Take victims more seriously
- Reduce restrictions on Police and Agencies
- Make a commitment to see the issue through to resolution
- Deal with the issue decisively

The strategic assessment of community safety 2012 will pull together performance management data relating to Anti-social behaviour, whilst this is not available at this time, the information will help to inform the strategic direction for the service.

Domestic Abuse and Sexual Violence

1.17 Those who have been in contact with the Independent Domestic Violence Advisor Service (IDVA) are asked to complete a service user evaluation, and these consistently show high proportions of individuals reporting satisfaction with the IDVA provision they have received, and stating that they have experienced beneficial changes since accessing the service.

The Multi Agency risk Assessment Conference (MARAC) is a victim-focused meeting where information is shared on the highest risk cases of domestic abuse between criminal justice, health, child protection, housing practitioners, IDVAs (Independent Domestic Violence Advocate) as well as other specialists from the statutory and voluntary sectors. A safety plan for each victim is then created. The Safer Communities Team chair and administer the MARAC's.

Performance of the MARAC and IDVA Service:

- The MARAC repeat rate was 15.7%; meeting the target of no more than 28% of cases being reviewed
- We have also increased the number of cases discussed at MARAC from 228 at October '10 to 318 in the 12 months to October 2011, which is a significant increase of 90 (+39.5%)
- We have secured long-term funding for domestic abuse services following the completion of a domestic abuse and sexual violence needs assessment.
- The IDVA service is currently being retendered

Drug Treatment

1.18 Service users' views are gathered through regular focus groups and survey questionnaire 'postcards', which Sussex Partnership NHS Foundation Trust report every three months. These views have been used to develop Drug and Alcohol Team plans for developing drug misuse treatment services. The feedback is reported to the

commissioners and service provider's management team and provides an opportunity for continuous improvement.

Feedback from service users involved in focus group during 2010/11 included requests for:

- More structured activities
- More of a focus on recovery and leaving treatment drug free
- More of a separation between using and abstinent people
- Increasing group activities, which could be peer-led
- More 'aftercare' activities, and access to informal support after treatment
- More 'involvement' like a user-led magazine, website and support
- More help towards training and employment
- Easier access to information about other services

Performance of Drug Treatment Services:

- At May '11, there were 1117 Opiate or Crack Users (OCUs) recorded as being in effective treatment in the county.
- The National Drug Treatment Monitoring System (NDTMS) have set a target that 50% of adults should leave treatment in a planned way. During 2010/11, 64% of adults in East Sussex completed their treatment journey and left in a planned way, which is significantly higher than both the regional and national figures of 48% and 43% respectively.
- The Home Office has granted the East Sussex Drug Alcohol Action Team (DAAT) partnership 'Drug Intervention Programme (DIP) Intensive Area' status in Hastings and Rother on a self-funded basis due to their levels of serious acquisitive crime. This initiative went live on the 1st April 2011. The Eastbourne, Wealden and Lewes area will remain 'non-intensive', which means that individuals arrested for the same offences in this part of the county will not be required to undergo a drug screen and subsequent referral to treatment.

Reducing Re-Offending

1.19 Re-Offending Performance

Re-offending is monitored in terms of: reducing the reoffending of Prolific and Other Priority Offenders (PPO's) and reducing reoffending of all adults under probation supervision. Once a cohort of offenders is defined, their likelihood of reoffending is predicted, based on the characteristics of those people that make up the cohort. The predicted rate of offending is compared against their actual offending.

- The Partnership achieved a 38% reduction in predicted offending for a cohort of 90 PPO's in 2010/11. This is three times better than the original target of a 13% reduction in 219 re-offences against a baseline of 252 offences committed the previous year.
- For East Sussex, the predicted rate of re-offending for all adults under probation supervision between April 2010 and March 2011 was 8.15%. The actual rate of re-offending was measured as 8.57%, an increase of 5.13% on the 2007/8 baseline; this is considered to be of no statistical significance. Re-offending figures for East Sussex (8.57%) are below the Sussex average (8.70%) and the trend for the last four periods has mirrored that of Surrey and Sussex Probation Trust (SSPT).
- A new reoffending measure has been introduced commencing October 2011. New sub cohorts will include adults identified as Class A drug misusers and those released from short sentences and from sentences over 12 months, for adults and youth offenders

The Reducing Re-offending Needs Assessment 2010 highlights that the likelihood of reoffending and/or risk of harm is high for specific subgroups of offenders. This includes women offenders and those aged 18-25 and that these groups in particular would benefit from targeted interventions.

Feedback from service users involved in focus groups during 2010/11 for the Reducing Reoffending Needs Assessment included:

- Secure housing and help to access benefits quickly (particularly post prison release) were amongst the most important factors that offenders perceived would have helped reduce their offending
- Consultation with Women Offenders and 18 to 25 year olds will be undertaken by the Probation Service

Forward Plan

1.20 The Spending Review 2010 committed to removing the ring fencing of some grants and consolidating them into community safety funding for PCCs. The PCC will have total discretion on how to allocate this funding. The transitional arrangements for 2012-13, and the details of grants likely to be consolidated are still being worked through by the Home Office. These changes may affect the Council's and Community Safety Partnerships (CSPs) ability to directly commission or even maintain the current level of provision for a number of key services including; young people's substance misuse, domestic abuse, anti-social behaviour, targeted youth support and youth offending.

1.21 In order to prepare for the arrival of the PCC, the Executive Group of the Safer Communities Partnership will be working together with other community safety partnerships across Sussex to:

- Explore the potential for a single joint commissioning offer to the PCC across Sussex and
- gather commissioning information to; understand the implications for community safety services; demonstrate success and value for money in existing community safety programmes, and assist the PCC in making commissioning decisions.
- have a robust Community Safety Agreement process in place, which is designed to strongly influence candidate's election manifestos.

1.22 A key challenge for the year ahead will be the ability of the partnership to maintain current performance in crime reduction during challenging economic times and a reduction in Government funding for Community Safety. In the past 5 years total crime in the county has fallen by 28%, with 27,728 crimes having been recorded in the 12 months to September '11. However, due to the substantial year on year reductions, and with the recent cuts in Public Sector spending, the gap is lessening, and it is likely that this trend will start to plateau or even start to move in a gradual upwards direction.

1.23 In order to continue to improve outcomes across the whole community safety agenda, the following work is in progress for the following areas:

Police and Crime Commissioner and Strategic Planning

- Examine the future offer of the Safer Communities Team in light of reducing grants and the introduction of the Police and Crime Commissioner.

- Ensure that our Community Safety Agreement includes all the information which we need to effectively market community safety priorities and activities to the Police and Crime Commissioner candidates.
- Map out which services, currently commissioned from Community Safety funding, will come under the remit of the Police and Crime Commissioner and what the implications for these services are.
- Plan community safety marketing event(s) for the Police and Crime Commissioner candidates.
- Produce a Strategic Assessment of Community Safety by August 2012 to align with public sector financial planning timetables
- Develop a mechanism to collate community engagement findings which identifies how residents' priorities will feed into the Strategic Intelligence Assessment, Community Safety Agreement and the Police and Crime Commissioner.

Corporate Projects

- Work on cross cutting issues such as working on a more joined up approach to the prevention agenda and families with complex needs
- Monitor and report on partnership performance in line with objectives and targets as outlined in corporate plans
- Work with departments in ESCC to implement the harm-based approach to responding to anti-social behaviour & hate incidents.

Alcohol

- Work with Public Health and the police to develop a targeted Social Marketing Campaign for alcohol in order to affect behaviour
- Lead on the co-ordination of policy development following the introduction of the new national alcohol policy

Anti-Social Behaviour

- The pilot Support Service for high risk victims of anti-social behaviour and hate crime will have been evaluated by July 2012
- Develop a targeted marketing campaign to promote the new Anti-Social Behaviour reporting system and service to community groups and potential victims
- Provide strategic support to the ASB Thematic group and the Task & Finish group to implement the new approach to anti-social behaviour

Domestic Abuse

- Work with partner organisations and provide domestic abuse training and awareness raising so that front line staff are better able to identify abuse and assess level of risk and respond appropriately
- Increase domestic abuse and anti-social behaviour MARAC referrals through awareness training and ensuring that this training is mainstreamed wherever possible
- Undertake Domestic Homicide Reviews as required.
- Co-ordinate the domestic abuse Multi Agency Risk Assessment Conferences and ensure these are run in line with best practice guidance
- Develop a targeted marketing campaign to raise awareness of domestic abuse and the services commissioned to support those most at risk from abuse

Drugs

- Work with the joint commissioner on the year 2 objectives of the Health and Social Care Commissioning Strategy for Substance Misuse
- Deliver a one year pilot to work closely with drug and alcohol services to lead on the development of 'recovery communities' by developing peer support and encouraging more peer-led activities beyond treatment
- Develop a map of recovery groups and activities that are available in East Sussex by June 2012
- Establish 2 new recovery groups (one in the East and one in the West of the County) by August 2012
- Develop a marketing plan to advertise and promote Recovery Communities

Re-offending

- Pilot an approach to supporting the Integrated Offender Management Team develop services to meet the needs of women offenders and 18-25 year olds and to engage the 3rd sector in attracting funding to develop services for these two groups

Appendix 1: Medium Term Financial Plan

The following table provides a summary of the Medium Term Financial Plan for Community Safety.

Community Safety including Drugs and Alcohol Portfolio	11/12 £	12/13 £	13/14 £	14/15 £
Community Safety				
Employees	327,800	384,300	393,200	393,200
Transport	5,000	5,000	5,000	5,000
Supplies and Services	35,800	21,300	21,300	21,300
Third Party Payments	527,000	406,000	386,000	386,000
Support Services	28,900	28,700	28,700	28,700
Total Expenditure	924,500	845,300	834,200	834,200
LAA Reward Grant	20,000	25,000	25,000	0
Underspend Brought Forward	21,100	125,500	0	0
Savings to be identified	0	53,400	157,200	186,200
Community Safety Base Budget	883,400	641,400	652,000	648,000
Drugs Intervention Programme	124,900	114,900	0	0
MARAC Support	15,000	0	0	0
DAAT – Pooled Treatment	144,000	64,200	28,500	0
DAAT – Other Local Authorities	33,000	33,000	33,000	33,000
	316,900	97,200	61,500	33,000

NOTES:

Funding for some of the community programmes will be transferred to the Police and Crime Commissioner in 2013/14.

