

The Revenue Financial Position

Grant Funding Position

1. On 26 November 2008, the Government confirmed the formula grant allocation for local government. This was entirely in line with previous indications. The County Council will receive £96.7m for 2009/10, an increase of £3.1m or 3.3%. Since then the Government has also confirmed the value of area based grants (ABG) for 2009/10 at £24.9m which on a like for like basis is equivalent to a cash freeze on the current year and thus a real terms reduction of some 3%.

2. The consistency of funding promise from Government, in relation to formula grant for 2009/10, is to be welcomed and it also should be recognised that counties as a class will again achieve the highest average increase in formula grant, at 4.2%, compared to other tiers or classes of local authority. However, within the county average it remains the case that the South East average (including East Sussex) is significantly below the average for counties outside the South East. It is also the case that while East Sussex is now just above the floor, it had in the past been subject to the longest period of being a floor authority of nearly any council in the country.

3. Returning to ABG the full list of detail areas making up the total of £24.9m for 2009/10 is shown at Annex A. Details of specific grants, announced with the formula grant allocation, are also shown in Annex A. As discussed this time last year, in principle the ABG is not ring fenced, (which is welcome), but in practice the former specific grants making up the ABG support ongoing liabilities which would be very challenging to shift in many cases (e.g. Preserved Rights). Nevertheless, as part of Reconciling Policy and Resources, relevant portfolios have been asked to maximise use of ABG within their area to support existing core services. That has shown limited scope to date but it remains an ongoing challenge. Indeed in view of the medium term outlook (see later), major changes in the service offer will be inevitable over the medium term.

4. The Deputy Chief Executive and Director of Corporate Resources has submitted a professional response in respect of the technical consultation now underway as a result of the Government's grant announcements. This is attached at Annex B.

5. The Dedicated Schools Grant (DSG) for 2009/10 will increase by 3.6% per pupil, again in line with previous indications.

Recap on the (local) Financial Planning Framework.

6. The County Council had previously endorsed the following council tax trajectory:

<u>2006/07</u>	<u>2007/08</u>	<u>2008/09</u>	<u>2009/10</u>
4.7%	4.3%	3.9%	3.5%

7. The Cabinet at their last meeting (December) indicated their intention to maintain the 'promise' (of the further downward trajectory in council tax) to an increase of 3.5% for 2009/10. This is alongside the following differential cash increases for 2009/10 before the allocation of excess inflation.

	<u>% Cash increase</u>
Adult Social Care	5.0%
Waste	2.5%
Children's	1.7%
Highways	1.0%
Libraries	1.0%
Building Maintenance	0.5%
All other areas	0.0%

8. The provision for excess inflation for 2009/10 amounted to some £3.5m and has been allocated to individual portfolios pro-rata to the excess inflation estimates for 2009/10 in respect of energy, passenger transport, highways maintenance, building maintenance and, exceptionally, social care contracts. The excess inflation in these areas in total came to £4.7m.

Spending Pressures for 2009/10.

9. These total £19.4m as summarised in Annex C (with more detail in supporting annexes). In broad terms this is broken down as follows:

	<u>2009/10 £m</u>
Normal Inflation	6.5
Excess Inflation	4.7
Other Pressures	8.2
	<u>19.4</u>

10. Normal inflation assumes, for planning purposes, that pay and prices excluding excess inflation items, both rise by 2% next year. At present (Nov 2008) CPI and RPI are 4.1% and 3.0% respectively but it is felt that these will fall off dramatically toward the end of 2009. (Indeed in the context of the medium term, discussed later, a number of commentators predict deflationary price changes from the end of 2009 onwards).

11. The spend pressures budget currently also assumes interest on balances of 2.5% p.a. for 2009/10. This is considerably less than recent years of nearer 5%. In adjusting for 2.5% over the recent months, the budget had previously been revised for 2009/10 by removing all significant contingencies thus avoiding the need to reduce previously set service cash allocations. This does mean however, that all significant flexibility has been removed for 2009/10 onwards.

12. However, while the position is fast changing, we know base rates have now been reduced to 1.5% with every likelihood that they could average nearer 1% over 2009/10. In those circumstances it would be imprudent (and unprofessional) not to provide at least one - off cover for that probability in 2009/10. This was highlighted as a likely challenge at the previous Cabinet. Providing for a further 1.5% of interest reduction (i.e. current budget of 2.5% down to 1.0% base rate during 2009/10) would require some £3m. A proposed way of handling this is set out later.

13. The bulk of 'other pressures' are explained in respect of Adult Social Care and Children's. A precautionary base increase of £500,000 or 0.5% in employer pension costs has been built into the pressures. This is in advance of the valuation in two years time and despite the current bleak position in world markets it is not certain that any significant employer increase will be required because of the possible upward pressure in gilt yields. However, this provision is being retained to use to help meet the general interest on balances exposure referred to earlier. Spending pressures also include £400,000 for the cost of the County Elections in June but it is proposed to meet this cost by an equivalent one-off use of balances in 2009/10. (This was the approach adopted 4 years ago).

Comparison with the Cash Allocations for 2009/10.

14. Again this is summarised in Annex C. Including the allocation of additional resources for excess inflation the position is as follows:

	£m
Spending Pressures	19.4
Cash Increase	<u>(12.0)</u>
Savings Required	<u>7.4</u>

This assumes a council tax increase of 3.5% and the position, as advised by Districts and Boroughs, on council tax (see para 19).

15. Portfolios have put together their savings proposals based upon the existing cash limits including excess inflation allocations. They have also been discussed with the relevant Scrutiny Committees and their comments are summarised in a supporting appendix. The detailed savings plans are dealt with in Annexes D and E to this appendix but in summary total savings are made up as follows:

	£m
Efficiency	6.1
Income Generation	0.3
All other savings	1.0
	<hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 7.4 <hr style="width: 50%; margin-left: auto; margin-right: 0;"/>

This gives base savings of some £41.3m since 2002/03 and cumulative savings of some £165m.

16. The above does not reflect any other efficiency savings that departments propose to recycle, from within existing base budgets, into other priorities.

External Efficiency Expectations

17. As has been the case for some years, the Council has needed to pursue a robust approach to securing efficiencies. The national, and somewhat arbitrarily set, target under the current CSR is 3% p.a. for new cashable efficiencies. This is equivalent to some £9m p.a. for ESCC. This target takes no account of past performance or circumstances. However, one concession does allow Councils to carry forward 'over-achievement' in previous years. For ESCC this means we are able to report a delivery of £11.4m, equivalent to 3.7% against the 3% target for 2008/09. Without that carry forward the County Council could well have been under target. The 3% target repeated for 2009/10 will be a challenge and indeed as it stands there is a shortfall of near £3m against that target. There is a suggestion that Government could increase the target even further for 2009/10 onwards.

18. Ignoring the advice of virtually all of local government, Central Government have determined that council tax billing authorities include on the face of the actual bill for 2009/10, the reported number for each authority's efficiency performance for 2008/09 against 'National Indicator 179'. Local Government had no objection to explaining their respective efficiency stories in their accompanying leaflets but felt that quoting numbers on the bill out of context would just lead to confusion and misunderstanding. For example, for East Sussex residents, bills for 2009/10 should now quote 3 sets of efficiency numbers, for the County, District, and Fire but in respect of 2008/09 showing both the gross efficiency saving in "£m" but also what it would mean if expressed as a Band D equivalent. Surprisingly there seems to be no requirement to also quote an equivalent number for Police. This will not add to an understanding or appreciation of efficiencies. Apparently, the IT system changes to reflect this additional efficiency information on the bill will cost some £4m to nationally implement, but will be met by a special grant to billing authorities.

Council Tax Base and Collection Surpluses/Deficits.

19. All Districts have provided their respective numbers as follows (although in some cases at the time of writing this is subject to formal final sign off by the respective Councils').

Band D Equivalent Tax Base

	2008/09	2009/10	Increase	
	Units	Units	%	Units
Eastbourne	36964	37009	0.1	45
Hastings	29110	29117	0.2	7
Lewes	37747	37856	0.3	109
Rother	38609	38877	0.7	268
Wealden	62060	62112	0.1	53
	<u>204489</u>	<u>204972</u>	<u>0.2</u>	<u>483</u>
		(rounding)		

Share of Collection Surplus/(Deficit) falling on ESCC:

	2008/09	2009/10
	£000	£000
Eastbourne	(977)	0
Hastings	(885)	0
Lewes	0	0
Rother	(218)	(25)
Wealden	0	197
	<u>(2080)</u>	<u>172</u>

20. In total this is some £0.6m better than planned but in terms of its use as additional flexibility it is suggested it should only be used for one off items given the 'recession' risks to the tax base in future years.

Approach to Handling Interest Rate Exposure

21. It is proposed to cover the current unfunded interest rate exposure of some £3m by creating an 'interest equalisation reserve' from the following sources:

	£000
Redesignation of pension reserves	1720
Use of Developer Smoothing Reserve	350
Use of Redundancy Reserve	930
	<u>3000</u>

22. It needs to be emphasised that this covers an average of 1.0% in base rate for 2009/10 only. Opportunities to increase the provision for even more internal protection would be helpful but regardless it would seem sensible to assume this would need to be covered in 2010/11 onwards also but that will have to form part of the medium term base budget planning. The use of the redundancy reserve, while not ideal, should be manageable providing we retain the ongoing base contribution to the reserve over the medium term.

Medium Term

23. The current Comprehensive Spending Review runs through to 2010/11. All Council's have received their allocations, for formula grant, ABG and DSG, for 2009/10 and 2010/11. That relative certainty is most welcome but the wider context of public finances is becoming more uncertain almost by the week.

24. Indeed, the global and national financial position, - not least the credit crunch, the recession which could descend into an economic depression and forecast unprecedented levels of Government borrowing – means we all face the weakest prognosis for public finances over the medium term that any of us are likely to have experienced. One of the more chilling statistics of the current recession, which we are just entering, is that the amount of world wide credit exposure as a proportion of world gross domestic product could be up to ten times the proportion in place at the time of the last (technical) recession of the early 1990's. In short, the outlook could easily be far worse and last much longer than is currently reflected in Government plans.

25. Against that backdrop, the prospects for the quantum of government grant support for local government from any national Government for 2011/12 onwards are extremely grim. It is difficult not to foresee a significant reduction in that quantum. Indeed, in those circumstances one cannot rule out the Government even changing the announced 2010/11 allocations.

26. Alongside this the recession effect on family incomes – whether that be from unemployment or reduction in interest on savings – is bound to make council tax increases even more sensitive going forward.

27. As highlighted earlier, alongside challenging but 'normal' spend pressures to do with waste, social care, infrastructure back-logs etc – the recession is bound to increase demand on services or spend pressures generally on the Council. This may well be lagged in some cases but ranges from pressure on council tax base, fees and charges and capital receipts to increased demand for school places and support for vulnerable groups. This is the subject of a separate paper but these recession effects are difficult to scale in advance.

28. At this stage the medium term spend pressure from departments, set out in detail as part of Annex F and summarised in Annex G, have been constructed on the usual basis but do not reflect any quantified recession effect, save there is no assumed growth in council tax base. In reality the tax base could well reduce. The current position is summarised as follows:

Spend Pressures

	09/10	10/11	11/12	12/13
	£m	£m	£m	£m
Normal Inflation	6.5	7.1	7.5	7.7
Excess Inflation	4.7	0.6	0.4	0.4
Other Pressures	8.2	10.7	7.1	7.8
	<u>19.4</u>	<u>18.4</u>	<u>15.0</u>	<u>15.9</u>

29. Normal inflation has been set at 2% for pay and prices and a 1% change in both is equivalent to some £3m. It may well be the case that deflationary pressures come through for 2010/11 onwards, and there is an assumption of much reduced provisions for excess inflation. Budget estimates for future years will be amended at the appropriate time but against that it must be remembered there is a lot of volatility in key commodity prices and that there is no specific provision at this stage for recession related spend pressures.

30. Other pressures assume net new borrowing costs of £1m per annum – equivalent to some £10m of new capital investment capacity per year. The capital programme assumes this remains the case. Other pressures also assume that the function, and net cost, of concessionary fares is placed with County Councils for 2011/12 onwards. A rough net cost of some £750k p.a. falling on the County Council has been assumed.

31. Returning to the issue of cover for low interest on balances over the Medium Term. While cover has been built in for 2009/10, this is only one off and it is prudent to build in base budget cover for at least interest rates averaging at 1.5% for 2010/11 onwards. This adds a further £2m of base budget pressure on the base budget for 2010/11 although this can be partly offset by removing the base contribution of £1m to Invest to Save in 2010/11. If, nearer the point of setting the actual 2010/11 budget, we feel we have to plan for interest returns of nearer 1% (as is the case for 2009/10), we will have to find a further £1m from one-off sources at that time.

32. Overall, professionally, it is difficult to see how the service offer across the Council in its current form can be sustainable over the medium term. As always efficiency savings have a part to play but they will be modest compared to the likely scale of the mismatch between resources, affordability and the current service offer. This is as much a national issue as it is a local one.

33. Despite the uncertainty and risks, experience has shown that it is vital – and even more vital in such times – to set out indicative medium term cash allocation targets to assist meaningful planning. The Deputy Leader has indicated he will set out his latest proposals in that regard at the meeting.

Statement of Reserves

34. Set out at Annex H as required is the Council's statement of reserves. The most significant reserves are already committed and relate to financing the capital programme, the waste and schools PFI schemes and insurance. The Council's policy on general balances is to maintain a normal level of 2.25% of net service spending (excluding DSG and now ABG). In line with the approach adopted 4 years ago it is proposed to finance the county election costs, of some £400,000 from balances. For 2009/10 that will reduce balances to 2.1% but with the hope that they can be built back up to 2 ¼% as and when opportunities arise. This is considered an absolute minimum level and in the current climate it feels extremely important, if not vital, to maintain sensible risk provisions

35. On that basis, and providing the approach to handling the interest on balances exposure is agreed as part of the overall budget, I am satisfied that for the purposes of the Council's budget planning the estimates of spending pressures and consequent savings proposals have been put together in a sound and proper way. There are, however, significant risks concerning the ongoing challenges of responding to demand pressures in year, especially in relation to Adult Social Care and Children's. The capital programme report also highlights significant risks which could ultimately have revenue consequences (e.g. waste, link road, academies) but in a sense these are almost normal risks. That does not make them any less challenging but they are now compounded by the continued effects of the baby 'P' case but more generally, the widening impact of the recession. In some key areas this will increase demand for services while at the same time reducing income from local fees and charges (and increasing bad debt). As a result of all this, coupled with the removal of valuable normal contingencies, the Council has very limited flexibility to support budget shifts in-year. It becomes even more vital, therefore, to ensure proper saving plans are in place and that both revenue and capital budgets are monitored carefully as part of the Council's established performance management arrangements. It will be crucial for all departments to ensure cash limits are respected but our record to date is very good in that regard.

36. Overall, against a more challenging outlook than at any time in recent years, I remain satisfied that general reserves albeit set at a prudent minimum level are sufficient to provide reasonable risk protection for the Council.

Risk Management

37. The latest strategic risk log was presented to Cabinet in November. While this is being updated in the usual way there is unlikely to be any significant changes to the version already seen. Key strategic risks, in addition to the recession effects already referred to, include:

- impact of the 'Baby P' case;
- responding to "Putting People First";
- delivery of large complicated projects;

- responding to the new Comprehensive Area Assessment regime and Use of Resources assessment;
- effective implementation of business restructurings.

Income

In line with the Councils policy on fees and charges adapted last year as part of, "Getting the Most from Income", all existing and new areas of raising income have been reviewed. The results of these reviews are set out as proposals for income generation to 2011/12, Annex I.

Unallocated Flexibility

38. Notwithstanding the fall off in interest on balances especially for 2009/10 onwards, treasury management underspends accumulated during the current year 2008/09, should amount to some £3m and be available for one-off purposes in 2009/10. The Deputy Leader will outline his proposals for the use of this flexibility at the meeting but also the better than planned council tax position (at least for 2009/10).

39. The base budget also retains a future risks contingency of £395,000 but Members will also be aware of the various risks in the budget.

40. It is also worth reminding Members that at a previous Cabinet, they endorsed an indicative split of some £9m hoped for over the next two years from the Local Area Agreement performance reward grant. The indicative share for the County Council would be some £2.2m of one off monies but again over the next two years (and split 50% revenue and 50% capital). I wish to be cautious about depending on that potential future income and instead suggest earmarking, at this stage, any revenue element we do receive in 2009/10, (potentially circa £550k), as a further addition to the Interest Equalisation Reserve.

Sean Nolan
Deputy Chief Executive and Director of Corporate Resources

Supporting Annexes

Annex A	Area Based Grants from 2008/09 to 2009/10
Annex B	Consultation response in respect of Formula Grant
Annex C	Draft budget 2009/10
Annex D	Departmental Summary for 2009/10
Annex E	Departmental Summary Savings Plans for 2009/10
Annex F	Detailed Departmental Pressures to 2012/13 and Savings Plans for 2009/10
Annex G	Summary of Spend Pressures to 2012/13
Annex H	Statement of Reserves
Annex I	Income Proposed Fees

Area Based Grant Allocation 2009/10 change

Area Based Grant	Dec-08	Dec-08	diff £M
	2008/09 £M	2009/10 £M	
Total ABG Grant Due	23.717	24.906	1.189
This total includes the following funding streams:			
Childrens Services			
School Development Grant	0.739	0.739	0.000
Extended Schools Start Up Costs	0.869	1.457	0.588
Primary National Strategy - Central Co-ord	0.273	0.273	0.000
Secondary National Strategy - Central Co-ord	0.242	0.242	0.000
Secondary National Strategy - Behaviour & Attendance	0.126	0.126	0.000
School Improvement Partners	0.205	0.205	0.000
Education Health Partnerships	0.113	0.096	-0.017
School Travel Advisors	0.062	0.062	0.000
Choice Advisers	0.037	0.037	0.000
School Intervention Grant	0.131	0.131	0.000
14-19 Flexible Funding Pot	0.134	0.134	0.000
Sustainable Travel General Duty	0.036	0.036	0.000
Extended Rights to Free Transport	0.213	0.420	0.207
Connexions	3.996	4.128	0.132
Childrens Fund	1.027	1.027	0.000
Child Trust Fund	0.006	0.009	0.003
Positive Activities for Young People	0.104	0.179	0.075
Teenage Pregnancy	0.186	0.186	0.000
Childrens Social Care Workforce	0.147	0.147	0.000
Youth Taskforce	0.000	0.000	0.000
Care Matters White Paper	0.274	0.380	0.106
Child Death Review Processes	0.058	0.060	0.002
Young Peoples Substance Misuse	0.063	0.063	0.000
Young People Substance Misuse Partnership	0.106	0.106	0.000
Carers	0.459	0.493	0.034
Child and Adolescent Mental Health Services	0.752	0.792	0.040
Preventing Violent Extremism Toolkit	0.010	0.000	-0.010
Total for Childrens	10.368	11.528	1.160
Adult Social Care			
Adult Social Care Workforce	1.386	1.432	0.046
Carers	1.836	1.971	0.135
Learning and Disability Development Fund	0.357	0.357	0.000
Mental Capacity Act and Independent Advocate Service	0.239	0.302	0.063
Mental Health	1.139	1.199	0.060
Supporting People Administration	0.326	0.300	-0.026
Supporting People 09/10 onwards	0.000	0.000	0.000
Preserved Rights	5.414	5.069	-0.345
Total for Adults	10.697	10.630	-0.067
Transport			
Road Safety Grant (Currently WSCC partnership)	0.815	0.884	0.069
Rural Bus Subsidy	0.977	1.003	0.026
Total for Transport	1.792	1.887	0.095
Chief Executives			
Stronger Safer Communities Fund	0.624	0.624	0.000
Local Involvement Networks	0.236	0.237	0.001
Total for Chief Executives	0.860	0.861	0.001
Total	23.717	24.906	1.189

Specific Grants announced with Formula Grant Settlement December 2008

	2009-10 £m
Children's Services	
Dedicated Schools Grant	263.013
School Standards (including personalisation)	13.687
Ethnic Minority Achievement	0.277
Music Grant	1.145
Extended Schools - Sustainability	1.174
School Development Grant	15.416
School Lunch Grant	0.673
Free entitlement for 3-4 year olds	0.873
Sure Start, Early Years and Child Care	11.514
Youth Opportunity Fund	0.273
Short Breaks	0.534
	<u>308.579</u>
Adult Social Care	
Social Care Reform	2.021
Stroke Strategy	0.114
Supporting People	11.561
	<u>13.697</u>

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Dear Mr Lock,

Consultation Response: Local Authority Finance (England) Revenue Support Grant for 2009/10 and Related Matters

Thank you for the opportunity to respond to this consultation paper. I set out my reply under the following headings:

Grant increases

Firstly, my County Council welcomes a clear increase in grant of 3.3% (£3.1m) for 2009/10. We also welcome the decision not to reopen the 2009/10 Local Government Settlement announced last year, and thereby continuing to provide the financial stability promised by multi-year settlements.

As you will know, East Sussex CC grant increases had been at the minimum floor level for a number of years and, before this, increases were almost wholly “passported” directly to education and schools services. We are therefore pleased that the planned-for increases continue to take the County Council above the “floor” threshold. You will appreciate that my County Council’s grant increases, while welcomed for their improvement, are still relatively nominal when compared to forecast inflationary pressures on service costs and therefore they do nothing to replenish to funding disadvantage experienced by my County Council during those previous years.

We welcome the non-ring fenced nature of Area Based Grant (ABG). However we feel that the “non-ring fenced” label is rather overplayed because, for the most part, the funding does not represent new money. Much of the funding is more than accounted for by current service obligations. Therefore we do regret that, for the most part, no inflation uplift has been added to this sum.

Efficiency Information on Council Tax Bills

While we are proud of our record in respect of efficiency, regrettably we believe that including efficiency information on council tax bills in the manner proposed will be misleading to our council taxpayers. We remain skeptical of the underlying approach.

Pre-Budget Report Value for Money Target

The Chancellor of the Exchequer's November Pre-Budget Report announced an additional £5bn of efficiency savings in 2010/11 for the whole of the public sector.

Being a "floor-funded" authority for a number of year's with a policy of keeping council tax increases as low as possible, we have worked very hard to improve our services, spend our money wisely and provide good value for money. We continue to believe that securing efficiency is crucial for the provision of our services. At the same time, it is becoming increasingly difficult to secure efficiency savings by delivering them against what appears to be an arbitrarily set "national" target.

As a result of our focus, we are a four star authority for Use of Resources and our "Reconciling Policy and Resources" process is considered to be a notable practice by the Audit Commission.

Spending Pressures

In acknowledging the grant increase received, we need to measure this against the significant spending pressures we experience from excess inflation and increased demand for services. Energy costs, the costs for adult social care services and waste management are each placing significant strains on our budget. We particularly regret the decision by the Government to increase the landfill tax escalator and not to match the commitment as revenue neutral for councils. This new burden therefore falls directly on my County Council and local council taxpayers.

We believe that the impact of recession is likely to increase spending pressures on our essential services, at a time when the local incomes' level amongst our council taxpayers and services users is restricted. For the County Council, this general impact is increased by the loss of interest income to our reserves and balances as base rates fall.

For the future

Area Cost Adjustment: My County Council has long affirmed that its major funding unfairness is due to inadequate Area Cost Adjustment (ACA) reasoning and funding. Ultimately we believe that there are flaws in the argument that local earnings and local costs always coincide.



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We believe that it is not at all unreasonable, given the importance of the ACA factors in the distribution of Relative Need (and therefore RSG), to request that straight-forward reassurance exercises be carried out to validate the geographical operation of the current ACA formula against identified cost and price levels – including for example, house prices.

Waste Management: Waste Management is an established cost for local authorities, which is greater nationally than other current funding blocks. Its costs have risen and continue to rise by much more than the general levels of local authority spending. Its funding, however, is retained unidentifiably within the general EPCS funding block in a manner which does not take account of increasing expenditure on waste, including the impact of landfill tax.

Four Block Model: Since the introduction of the four-block model, the annual Revenue Support Grant Settlement has become a paradoxical affair. Annual grant increases are clearly identifiable and transparent, but beneath the surface, the calculation of the grant allocations continues to be too hard to decipher. We believe that the four block model is indefensible in terms of the transparency, simplicity, comparability and accountability it provides.

Conclusion

We continue to hope that you find our consultation responses both informative and constructive. I then hope that you will give special consideration to the future and unresolved funding issues in East Sussex. My request is for a fairer funding outcome for the council tax payers of East Sussex, in a manner that will enable us to maintain and improve efficient, quality, and also vital, core services.

East Sussex is not a high spending authority and regrets that, despite this, it has to levy a higher than fair council tax burden on a local population which is both elderly and characterised by low and fixed incomes.

Yours sincerely,



Deputy Chief Executive and Director of Corporate Resources



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EAST SUSSEX COUNTY COUNCIL REVISED GUIDELINES	Adjusted Base	Assessed Spending Pressures		Allowed Cash Increase		Savings Required		Allowed One off Items		200910 Budget	
	2008/09 £000	£000	%	£000	%	£000	%	£000	%	£000	%
Chief Exec (exc Libraries)	10745	807	7.5%	72	0.7%	-735	-6.8%	0.0%		10,817	0.7%
Libraries	6532	173	2.6%	152	2.3%	-21	-0.3%	0.0%		6,684	2.3%
Total CEX	17277	722	4.2%	224	1.3%	-498	-2.9%	0.0%		17,501	1.3%
CRD (exc Building Maintenance)	5713	374	6.5%	0	0.0%	-374	-6.5%	0.0%		5,713	0.0%
Building maintenance	4656	344	7.4%	164	3.5%	-180	-3.9%	0.0%		4,820	3.5%
Total CRD	10369	445	4.3%	164	1.6%	-281	-2.7%	0.0%		10,533	1.6%
Total Childrens	69099	3,322	4.8%	2,183	3.2%	-1,139	-1.6%	0.0%		71,282	3.2%
Adult Social care	148168	11,707	7.9%	7,437	5.0%	-4,270	-2.9%	0.0%		155,605	5.0%
T&E - Highway Mtce	13620	1,916	14.1%	296	2.2%	-1,620	-11.9%	0.0%		13,916	2.2%
T&E - Other	17739	694	3.9%	966	5.4%	272	1.5%	0.0%		18,705	5.4%
T&E excl Waste	31359	2,320	7.4%	1,262	4.0%	-1,058	-3.4%	0.0%		32,621	4.0%
Waste	27358	668	2.4%	539	2.0%	-129	-0.5%	0.0%		27,897	2.0%
Service Spend Total	303630	19,184	6.3%	11,809	3.9%	-7,375	-2.4%	0.0%		315,439	3.9%
Treasury Management etc	34182	-320	-0.9%	-320	-0.9%			0.0%		33,862	-0.9%
Unplanned Contingency		605		605						605	
Redundancy Provision	800	-300		-300						500	
Smoothing Developer Contributions	175									175	
Future Year Contingency	355									355	
Invest to Save Contribution	1700	-700		-700						1,000	
Concessionary fare transfer										0	
Total Other Use of One off Resources										0	
Pension Valuation Increase		500		500						500	
Use of one -off to fund elections								-400		-400	
Elections-one off		400		400						400	
Other Levies	399	55		55						454	
	37611	240	0.6%	240	0.6%	0	0.0%	-400	-1.1%	37,451	-0.4%
Grand Total	341241	19,424	5.7%	12,049	3.5%	-7,375	-2.2%	-400	-0.1%	352,890	3.4%
Financed from:											
Formula Grant	93,647									96,709	3.3%
Area based grant	24,906									24,906	0.0%
Council Tax	222,688									231,103	
CT surplus/ (deficit) from earlier years	-2,080									172	
CT Deficit from reserves	2,080									0	
	341,241									352,890	
Council Tax	£1,089.00									£1,127.49	£38.49
increase %	3.9%									3.5%	
Estimated Tax base	204,489									204,972	0.24%

ESCC - Budget Analysis 2008/09 to 2009/10

Service Area	2008/09 Adjusted Base	Normal Inflation	Other spending pressures	Total spending pressures	Allowed cash increase	% allowed cash increase	Savings required to meet cash limit	% savings to meet cash limit	2009/10 Cash Limit	One-offs for 2009/10	2009/10 Budget	Budget increase 2008/09 to 2009/10
	£000s	£000s	£000s	£000s	£000s	%	£000s	%	£000s	£000s	£000s	%
Adult Social Care	148,168	3,803	7,904	11,707	7,437	5.0%	4,270	2.9%	155,605	0	155,605	5.0%
Children's	69,099	1,189	2,133	3,322	2,183	3.2%	1,139	1.7%	71,282	0	71,282	3.2%
Corporate Resources	10,369	241	204	445	164	1.6%	281	2.7%	10,533	0	10,533	1.6%
Chief Executives	17,277	320	402	722	224	1.3%	498	2.9%	17,501	0	17,501	1.3%
Transport & Environment excl Waste Disposal	31,359	678	1,721	2,399	1,262	1.1%	1,137	1.8%	32,621	0	32,621	1.1%
Waste Disposal	27,358	239	350	589	539	2.0%	50	0.2%	27,897	0	27,897	2.0%
TOTAL	303,630	6,470	12,714	19,184	11,809	3.9%	7,375	2.4%	315,439	0	315,439	3.9%

check:

303,630

6,470

12,714

19,184

11,809

7,375

315,439

0

315,439

Analysis of Savings 2009/10 -Summary

Service Area	Cashable for AES A £000s	Other Efficiency B £000s	Income Generation C £000s	All other savings D £000s	Total cash savings £000s
Adult Social Care	4,270	0	0	0	4,270
Children's	914	0	25	200	1,139
Corporate Resources	54	0	100	127	281
Chief Executives	208	0	105	185	498
Transport & Environment	660	0	80	447	1,187
TOTAL	6,106	0	310	959	7,375

check:

7,375

Adult Social Care - Budget Analysis 2008/09 to 2009/10

Service Area	2008/09 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Allowed cash increase £000s	% allowed cash increase %	Savings required to meet cash limit £000s	% savings to meet cash limit %	2009/10 Cash Limit £000s	One-offs for 2009/10 £000s	2009/10 Budget £000s	Budget increase 2008/09 to 2009/10 %
Older People	77,691	1,660	5,095	6,755	4,324	5.57%	2,031	2.61%	82,415	0	82,415	6.08%
Physical Disability	14,928	477	1,155	1,632	1,632	10.93%	0	0.00%	16,560	0	16,560	10.93%
Learning Disability	29,579	1,000	1,320	2,320	724	2.45%	1,996	6.75%	29,903	0	29,903	1.10%
Mental Health	10,716	320	173	493	493	4.60%	0	0.00%	11,209	0	11,209	4.60%
Other Adults	1,713	31	22	53	53	3.09%	0	0.00%	1,766	0	1,766	3.09%
Management and Support	13,541	315	139	454	211	1.56%	243	1.79%	13,752	0	13,752	1.56%
TOTAL	148,168	3,803	7,904	11,707	7,437	5.02%	4,270	2.88%	155,605	0	155,605	5.02%

Adult Social Care - Analysis of Savings 2009/10

Service Area	Cashable for AES A £000s	Other Efficiency B £000s	Income Generation C £000s	All other savings D £000s	Total cash savings £000s
Older People	2,031	0	0	0	2,031
Physical Disability	0	0	0	0	0
Learning Disability	1,996	0	0	0	1,996
Mental Health	0	0	0	0	0
Other Adults	0	0	0	0	0
Management and Support	243	0	0	0	243
TOTAL	4,270	0	0	0	4,270

check

4270

Adult Social Care

DETAILS	IMPACTS	2009/10 AMOUNT £000s	SERVICE AREA & CATEGORY
1) High Impact			
	Total High Impact:	0	
2) Medium Impact	Service users will continue to receive services appropriate to their assessed need, however, the nature and location of services maybe different.		
Review of Older People DPS Services	The ongoing review of Directly Provided Services (DPS), towards the department's policy steers of helping people to live at home and enabling more service user choice, will impact on the level of service that may be provided within specific geographical locations and to individuals. The estimated savings are equivalent to 5% of the net budget for Older People DPS Services and 0.8% of the total ASC cash limited budget of £166.210m.	1362	OP
Review of LD DPS Services	The ongoing review of Directly Provided Services (DPS), towards the department's policy steers of helping people to live at home and enabling more service user choice, will impact on the level of service that may be provided within specific geographical locations and to individuals. The estimated savings are equivalent to 10% of the net budget for LD DPS Services and 0.6% of the total ASC cash limited budget of £166.210m.	796	LD
Improved procurement of LD Services	The impact on customers will be via the development of a strategy for the review of placements to ensure value for money, though improved procurement. The estimated savings from the reviews represents 1% of the budget for the provision of LD services from the independent sector.	300	LD
Improved procurement of OP Services	The impact on customers will be through improvements in the procurement of and types of services within Older People Services. The savings represent 1% of the budget for the provision of OP services from the independent sector.	569	OP
	Total Medium Impact:	3027	
3) Low Impact	Service users will continue to receive services appropriate to their assessed need. There will be little or no impact on service users from actions to deliver these savings.		
Continuing Health Care Assessments Completed	The assesement of service users against Continuing Health Care criteria, will have an impact in the nature on the continuing services that will be provided by PCTS. CHC services are not chargeable to the service user. This saving equates to 1.2% of the funding to support OP and LD services currently purchased from the independent sector.	1000	OP/LD
Non directly provided services staffing budgets	Improved procurement in the purchase of agency staff and the management of staffing budgets, which currently total £7.7m	243	Mgt
	Total Low Impact:	1243	
	Total Savings:	4270	

Control 4,270

4 Year Financial Summary - Adult Social Care

2008/09 £000s		2009/10 £000s	2010/11 £000s	2011/12 £000s	2012/13 £000s
148,255	Cash limit	155,605	173,546	180,018	186,490
	Includes:-				
	One-off items				
10,697	Area Based Grant	10,630	22,191	22,191	22,191
(200)	Other Base adjustments	(20)	(92)	-	-
7,445	Allowed cash increase of	7,437	6,472	6,472	6,472
Spending Pressures & Priorities					
3,504	Normal Inflation	3,803	3,932	4,060	4,189
602	Excess inflation (per analysis)	1,756	-	-	-
-	Potential Funding of Excess Inflation	-	-	-	-
1,899	Demand on Purchased Care	2,828	2,904	3,278	3,300
1,089	Reduction in Specific Government Grants	615	554	531	507
-	Maintaining Preventative Technology Service	594	315	-	-
282	Ongoing Review of Directly Provided Services	98	301	445	-
225	Loss of Health Income in Directly Provided Services	219	-	-	-
76	Extra Care Housing Scheme Developments	62	619	36	29
798	Supporting the continuation of POPPs schemes	145	-	-	-
-	Development of Homecare Services	200	-	-	-
-	One Year Extension of the STACS Self Funders Project	109	(109)	-	-
1,010	Older People's Services pressures	172	396	-	953
384	Physical Disability pressures	262	5	10	10
536	Learning Disability pressures	262	758	-	-
40	Mental Health pressures	-	-	-	-
69	Other Adult Services pressures	-	-	-	-
483	Management and Support pressures	177	22	30	-
-	Casual Worker Holiday Pay (CWHP)	152	-	-	-
-	Independent Safeguarding Authority	18	30	11	-
-	Change to holiday entitlement (EU Law)	65	33	-	-
-	Single Status and Allowances	170	-	-	-
10,997	Total spending pressures to be funded	11,707	9,760	8,401	8,988
Less:					
a) Efficiency savings					
(759)	Ongoing Review of Directly Provided Older People Services	(1,362)	(1,603)	-	-
-	Improved Procurement of Older People Services	(569)	-	-	-
(1,922)	Completion of Continuing Health Care assessments	(1,000)	-	-	-
-	Working Age Adults - activity review & better procurement	-	(1,185)	(1,929)	(2,516)
(195)	Improved Procurement of Learning Disability Placements	(300)	-	-	-
-	Ongoing Review of Directly Provided LD Services	(796)	(500)	-	-
(250)	Development of Transition Policy and Practice	-	-	-	-
(60)	Impact of POPP and Telecare Services	-	-	-	-
Business Transformation:					
(133)	Staffing	-	-	-	-
(150)	Procurement	-	-	-	-
(69)	Other savings	(243)	-	-	-
(3,538)		(4,270)	(3,288)	(1,929)	(2,516)
b) Other savings					
(14)	Fairer Charging Income	-	-	-	-
(14)		-	-	-	-
(3,552)	Total savings	(4,270)	(3,288)	(1,929)	(2,516)
7,445	Cash change	7,437	6,472	6,472	6,472

Chief Executive's - Budget Analysis 2008/09 to 2009/10

Service Area	2008/09 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Allowed cash increase £000s	% allowed cash increase %	Savings required to meet cash limit £000s	% savings to meet cash limit %	2009/10 Cash Limit £000s	One-offs for 2009/10 £000s	2009/10 Budget £000s	Budget increase 2008/09 to 2009/10 %
Libraries & Culture	6,532	139	108	247	152	2.3%	95	1.5%	6,684		6,684	2.3%
Policy & Communications	4,847	90	150	240	43	0.9%	197	4.1%	4,890		4,890	0.9%
Law & Personnel	5,898	91	144	235	29	0.5%	206	3.5%	5,927		5,927	0.5%
TOTAL	17,277	320	402	722	224	1.3%	498	2.9%	17,501	0	17,501	1.3%

Chief Executive's Analysis of Savings 2009/10 -

Service Area	Cashable for AES A £000s	Other Efficiency B £000s	Income Generation C £000s	All other savings D £000s	Total cash savings £000s
Libraries & Culture	0		0	95	95
Policy & Communications	107		0	90	197
Law & Personnel	101		105	0	206
TOTAL	208	0	105	185	498

check

498

Chief Executives Department

DETAILS	IMPACTS	2009/10 AMOUNT £000s	SERVICE AREA & CATEGORY
1) High Impact			
	Total High Impact:		
2) Medium Impact	A reduced ability to provide short notice staff cover in libraries e.g. to meet vacancies, illness etc.. This may mean, for example, that on occasions enquiries cannot be dealt with as promptly as we would like.	35	A
	Cash limiting the amount available for replenishment of libraries stocks. This may alter the quality and availability of materials and is dependent upon professional judgement to get the balance right. Extended stock life may reduce some quality standards.	60	D
	Total Medium Impact:	95	
3) Low Impact	Changes to Trading Standards staff structures. This does now mean, however, mean that the service will not be able to meet new statutory responsibilities.	20	A
	Income targets for traded services and discretionary services (e.g. Legal, PAT, Registration). These have been revised slightly downwards in the current economic climate.	105	C
	Continuation of medium term proposals to revise managerial and support staff structures to make more efficient use of co-located and centralised resources.	103	A
	Other cash limited savings to be identified and applied to various discretionary budget lines to meet additional pressures.	85	
	Other unidentified savings or non-delivery against agreed Comms priorities	90	
	Total Low Impact:	403	
	Total Savings:	498	

Control 498

Ch Ex pressures and savings
4 Year Financial Summary - Chief Executive's Department

ANNEX F

2008/09 £000s		2009/10 £000s	2010/11 £000s	2011/12 £000s	2012/13 £000s
17303	Cash limit	17,501	17,566	17,631	17,696
	Includes:-				
	One-off items				
860	Area Based Grant	861	861	861	861
	Other Base adjustments	-27			
440	Allowed cash increase of	224	65	65	65
Spending Pressures & Priorities					
473	Normal Inflation	320	446	448	450
25	Excess inflation (per analysis)	227	45		
120	Pensions Increase				
90	Withdrawal by GoSE of Capacity Grant for Community Safety and lower Area Based Grant allocation than 07/08				
	Increased opening hours and outreach programme at County				
50	Archive Centre				
90	Equalities performance improvement				
	Internal Comms post recommended by COMT	60			
	New duty to consult & engage with residents	30			
	South of England show	tba			
	Casual worker holiday pay	35			
	HM Coroner - contract retendering	50			
848	Total spending pressures to be funded	722	491	448	450
Less:					
a) Efficiency savings					
-142	Income targets for traded & discretionary services (e.g. Legal, Personnel, Registration etc...)	-105	-50		
-111	Changes to Managerial, support and team structures and to make more efficient use of co-located and centralised resources.	-103	-75		
-20	Changes to Trading Standards staff structures	-20			
	Other cash limited savings to be applied to various discretionary budgets to meet additional pressures as they are confirmed	-85			
-20	Revised Accommodation arrangements for Members				
-348		-313	-125	0	0
b) Other savings					
-60	Libraries stocks investment levels capped	-60	-60		
-20	Reduced ability to provide short-notice cover in Libraries	-35			
	Changes to Trading Standards staff structures				
	Comms priorities	-90			
	Balance for future years savings target		-241	-383	-385
-80		-185	-301	-383	-385
-428	Total savings	-498	-426	-383	-385
420	Cash change	224	65	65	65

Childrens - Budget Analysis 2008/09 to 2009/10

Service Area	2008/09 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Allowed cash increase £000s	% allowed cash increase %	Savings required to meet cash limit £000s	% savings to meet cash limit %	2009/10 Cash Limit £000s	One-offs for 2009/10 £000s	2009/10 Budget £000s	Budget increase 2008/09 to 2009/10 %
Children & Families	62,008	1,144	1,098	2,242	1,204	1.9%	1,038		63,212		63,212	
Learning & School Effectiveness	27,698	471	1,071	1,542	1,066	3.9%	476		28,764		28,764	
Management & Support	-20,607	-426	-36	-462	-87	0.4%	-375		-20,694		-20,694	
Schools Delegated Budgets												
TOTAL	69,099	1,189	2,133	3,322	2,183	3.16%	1,139	1.65%	71,282	0	71,282	3.16%

Children's Analysis of Savings 2009/10 -

Service Area	Cashable for AES A £000s	Other Efficiency B £000s	Income Generation C £000s	All other savings D £000s	Total cash savings £000s
Children & Families	462			576	1,038
Learning & School Effectiveness	370			106	476
Management & Support	82		25	-482	-375
Schools Delegated Budgets					0
TOTAL	914	0	25	200	1,139

check

1,139

DETAILS	IMPACTS	2009/10 AMOUNT £000s	SERVICE AREA & CATEGORY	
1) High Impact				
Integrated Area Children's Services	The staff savings will be achieved by deleting current vacant posts. This is likely to lead to raising of thresholds to access Family Support to families with complex needs and pressure on Family Group Conferences.	200	Children & Families	D
SEN & Disability Services	This will be achieved by reducing the agency long term budget by £60,000, deleting a vacant admin post and reducing sessional workers. Agency reductions may be mitigated through use of specific grant although risks remains. The impact of the sessional workers would have to be mitigated by reconfiguring the family outreach service.	145	Children & Families	D
	Total High Impact:	345		
2) Medium Impact				
Integrated Area Children's Services	Some savings will be achieved through reducing small grant awards and parenting programmes.	50	Children & Families	D
Connexions	Reduce centrally managed operating costs by 17%. The impact will be on NEET reduction initiatives & training. Implementation of the National IAG Standards may be effected as the team may not be able to recruit a coordinator to lead.	60	Children & Families	D
Integrated Looked After Children Services	The saving will require a number of reduction: deletion of one social worker post, cessation of the education welfare call contract and ceasing qualification awards to foster carers. The reduction in staffing will increase the caseload for remaining staff.	55	Children & Families	D
Use grant to fund activities previously funded from CSA core budget	This will reduce the overall level of activity and reduce the opportunity for local discretion to provide services to meet local need. In particular, it will reduce investment in Early Years Service; there will be reductions in the following areas of activity: resources to support 0-2 year olds developing speaking and listening will not be provided for 75% of children, reduction of primary mental health workers; reduced support for Family Nurse Partnership Project; reduction in mobile and sensory development equipment.	462	Children & Families	A
	Total Medium Impact:	627		
3) Low Impact				
Integrated Area Children's Services	Some savings will be achieved through efficiency savings on supplies and services budgets.	50	Children & Families	A
Home to School Transport	Efficiency savings (2.5%) to be sought through retendering of contracts reflecting changes in economic conditions since the last review.	250	Learning and School Effectiveness	A
Home to School Transport	Cumulative effect of changes in policies on denominational transport and non designated schools	41	Learning and School Effectiveness	D
Connexions	Reduce inflation uplift on external contracts by 0.5%.	16	Children & Families	A
School Improvement Service	Original plans for bringing this back in-house was to embed the service in the first year and take efficiency savings in future years. Bringing forward the savings target will reduce the capacity of the LA to support schools in accelerating the rate of progress in raising attainment. The CSA is unlikely to improve at a faster rate than statistical neighbours and it will be very difficult to move from good to outstanding.	120	Learning and School Effectiveness	A
Planning & Performance Management	Reductions equivalent to 2.6% across the Division. The main impact will be on staff sickness cover in the Safeguarding Unit, reduced support for departmental communications and services to schools and less capacity for new developments in planning, reporting and corporate requirements.	57	Management & Support	A
Early Years	Transfer part of the cost from core funding to the Early Years, Sure Start and Childcare Grant. This will reduce the resources available to develop Children's Centres and other early years services. Areas which will suffer will be similar to these described above.	41	Learning and School Effectiveness	D
Resources Division	Generate more income by selling additional services to schools	25	Management & Support	C
Resources Division - Contracts Management	Provide swimming pool testing service in a different way.	10	Management & Support	A
Resources Division - Joint use facilities	Reduce provision for sports facilities jointly funded with districts and boroughs. This will impact on the flexibility to support these facilities beyond the minimum required by the legal agreements.	15	Management & Support	A
Learning and School Effectiveness	Reduce purchase of resources and range of activities undertaken by 14-19 and PSHE Teams	24	Learning and School Effectiveness	D
	Use of one-off underspend carried forward into 2008/09 to cover savings for one year pending identification of permanent source of funding.	-482	Management & Support	D
	Total Low Impact:	167		
	Total Savings:	1139		

Control 1,139

Childrens pressures and savings
4 Year Financial Summary - Children's Department

ANNEX F

2008/09 £000s		2009/10 £000s	2010/11 £000s	2011/12 £000s	2012/13 £000s
68,422	Cash limit	71,282	71,586	72,523	73,460
	Includes:-				
600	One-off items				
10,167	Area Based Grant	11,528	10,895	10,895	10,895
	Other Base adjustments	(84)			
2,266	Allowed cash increase of	2,183	937	937	937
Spending Pressures & Priorities					
1,545	Normal Inflation	1,189	1,538	1,786	1,839
	Excess inflation (per analysis)	1,780	430	450	470
335	LGS pension increase in employers contribution				
40	Residence Order Allowances				
50	Specialist assessments in court proceedings				
63	Participation Unit- cessation of grant funding				
78	Finance Team - enhanced support & transfer of responsibility				
42	School Improvement Partners				
(85)	Home to School Transport - pupil numbers	103	58	(67)	
660	Child Protection Register - increase in numbers				
50	Bursaries for Looked After Children				
150	Family Support Initiative				
150	Improving the Youth offer				
400	Hastings schools collaboration				
20	Gifted and Talent Initiative				
100	Raising standards in Eastbourne & Newhaven				
50	Improving the Music offer				
	Child Protection posts	250			
3,648	Total spending pressures to be funded	3,322	2,026	2,169	2,309
Less:					
a) Efficiency savings					
(60)	Integrated Area Children's Services - reduce demands for legal services				
(45)	Integrated Area Children's Services - commissioned & procured services				
(29)	Accommodation and supplies and services				
	Home to School Transport - efficiency savings	(250)			
	Use specific grant to fund core services	(462)			
	School Improvement Service - bring service in house	(120)			
	Planning & Performance Management - staffing & other expenses	(57)			
	Contracts Mangement - swimming pool testing	(10)			
	Joint use facilities-efficiency savings in running costs	(15)			
(134)		(914)	0	0	0
b) Income generation					
(30)	Sell residential and foster care placements to other local				
(62)	Inclusion Support Services - sell services to schools & other LAs				
	Additional services to schools	(25)			
(92)		(25)	0	0	0
c) Other savings					
(74)	Home to School Transport - effect of new policies on denominational and non-designated schools	(41)	(65)		
	Integrated Area Children's Services	(300)			
	Integrated looked After Children	(55)			
	SEN and Disability Services - agency and staffing	(145)			
	Connexions - staffing & operating costs	(76)			
	Early Years - Play Development Services fund from grant	(41)			
	Learning & School Effectiveness - staff and other expenses	(24)			
(74)		(682)	(65)	0	0
(482)	Carry-forward underspend/one-off funding	482			
	Balance to find - service reductions	0	(1,024)	(1,232)	(1,372)
(482)		482	(1,024)	(1,232)	(1,372)
(782)	Total savings	(1,139)	(1,089)	(1,232)	(1,372)
2,866	Cash change	2,183	937	937	937

Corporate Resources - Budget Analysis 2008/09 to 2009/10

Service Area	2008/09 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Allowed cash increase £000s	% allowed cash increase %	Savings required to meet cash limit £000s	% savings to meet cash limit %	2009/10 Cash Limit £000s	One-offs for 2009/10 £000s	2009/10 Budget £000s	Budget increase 2008/09 to 2009/10 %
Finance	985	24		24	0		24		985		985	
Audit	1,203	27		27	0		27		1,203		1,203	
ICT	3,048	100		100	0		100		3,048		3,048	
Property exc building maintenance	-193	-4	24	20	0		20		-193		-193	
Building maintenance	4,656	94	180	274	164		110		4,820		4,820	
Miscellaneous	670			0	0				670		670	
TOTAL	10,369	241	204	445	164	1.58%	281	2.71%	10,533	0	10,533	1.58%

Corporate Resources - Analysis of Savings 2009/10 -

Service Area	Cashable for AES A £000s	Other Efficiency B £000s	Income Generation C £000s	All other savings D £000s	Total cash savings £000s
Finance	24				24
Audit	27				27
ICT			100		100
Property exc building maintenance	3			17	20
Building maintenance				110	110
Miscellaneous					0
TOTAL	54	0	100	127	281
check					

281

Corporate Resources

DETAILS	IMPACTS	2009/10 AMOUNT £000s	SERVICE AREA & CATEGORY
1) High Impact			
	Total High Impact:	0	
2) Medium Impact			
Property	Building Maintenance reduction in maintenance (but hoping to offset much of the negative impact by procurement efficiency savings	127	
	Total Medium Impact:	127	
3) Low Impact			
Finance	CBOSS Maintenance Saving - rationalisation of user licences	14	
Finance	Audit & Performance Staff Restructuring - already underway	27	
Property	Property Efficiency Savings	3	
Finance	Savings in Management & Support - various minor items	10	
ICT	ICT Additional Income - this includes print services	100	
	Total Low Impact:	154	
	Total Savings:	281	
	Control	281	

4 Year Financial Summary - Corporate Resources

2008/09 £000s		2009/10 £000s	2010/11 £000s	2011/12 £000s	2012/13 £000s
10,659	Cash limit	10,533	10,554	10,575	10,596
	Includes:-				
245	One-off items *				
0	Area Based Grant	0	0	0	0
	Other Base adjustments	-45			
505	Allowed cash increase of	164	21	21	21
Spending Pressures & Priorities					
304	Normal Inflation	241	315	320	325
319	Excess inflation (per analysis)	204	250	250	
40	Anti-fraud measures				
45	Fire safety inspection				
50	Monitoring school maintenance				
30	External audit fee increases		25		
145	ICT Development *				
100	Age Concern benefits claiming scheme *				
1,033	Total spending pressures to be funded	445	590	570	325
Less:					
a) Efficiency savings					
-17	CBOSS	-14	-22		
-33	Audit & Performance	-27	-25		
-50	ICT Agency	0	0		
-4	Property	-3	-12		
-10	Finance - Additional Income	0	-10		
-7	Savings in management and support	-10	0		
-121		-54	-69	0	0
b) Other savings					
-43	ICT Development Fund	0	-50		
-119	Building Maintenance	-127	-369		
	ICT Additional Income	-100			
			-81	-549	-304
-162		-227	-500	-549	-304
-283	Total savings	-281	-569	-549	-304
750	Cash change	164	21	21	21

Transport & Environment - Budget Analysis 2008/09 to 2009/10

Service Area	2008/09 Adjusted Base £000s	Normal Inflation £000s	Other spending pressures £000s	Total spending pressures £000s	Allowed cash increase £000s	% allowed cash increase %	Savings required to meet cash limit £000s	% savings to meet cash limit %	2009/10 Cash Limit £000s	One-offs for 2009/10 £000s	2009/10 Budget £000s	Budget increase 2008/09 to 2009/10 %
Management & Support	4,854	135	0	135	-75	-1.55%	210	4.33%	4,779		4,779	-1.55%
Road Maintenance	17,739	374	1,269	1,643	966	5.45%	677	3.82%	18,705		18,705	5.45%
Traffic & Safety	1,739	-3	134	131	61	3.51%	70	4.03%	1,800		1,800	3.51%
Environment	1,778	56	15	71	26	1.46%	45	2.53%	1,804		1,804	1.46%
Passenger Transport	3,517	75	207	282	187	5.32%	95	2.70%	3,704		3,704	5.32%
Planning	1,732	41	96	137	97	5.60%	40	2.31%	1,829		1,829	5.60%
Waste Management	27,358	239	350	589	539	1.97%	50	0.18%	27,897		27,897	1.97%
TOTAL	58,717	917	2,071	2,988	1,801	3.07%	1,187	2.02%	60,518	0	60,518	3.07%

Transport and Environment - Analysis of Savings 2009/10

Service Area	Cashable for AES A £000s	Other Efficiency B £000s	Income Generation C £000s	All other savings D £000s	Total cash savings £000s
Management & Support	180				180
Road Maintenance	280			397	677
Traffic & Safety	25		25	20	70
Environment	20		25		45
Passenger Transport	65		30	30	125
Planning	40				40
Waste Management	50				50
TOTAL	660	0	80	447	1,187
check					1187

T&E

DETAILS	IMPACTS	2009/10 AMOUNT £000s	SERVICE AREA & CATEGORY	
1) High Impact				
Passenger Transport				
Re-tender and / or reduction in services	Re-tendering passenger transport contracts in conjunction with a review of routes. In addition, development of a community transport strategy, and consultation, will assist in prioritisation and standards of service. The reduction represents 2.4% of the current budget.	65	Passenger Transport	A&D
	Total High Impact:	65		
2) Medium Impact				
Highways Maintenance				
New signs and lines	Existing signs, lines and safety work will be maintained. This saving will impact on requests for new signs and lines. It halves the available budget.	50	Highways Maintenance	D
Traffic & Safety				
Road safety engineering	A 10% reduction in budget will be mitigated by the speed limit implementation work and our education programme, for example through the Sussex Safer Roads Partnership. This may have an impact on our KSI target.	20	Traffic & Safety	D
Management & Support				
Training Budget	Departmental Training budget reduced by 20%. Remaining budget to be targeted at highest departmental priorities. More use made of other training interventions including coaching, mentoring and shadowing	30	Management & Support	A
ICT investment	significantly reduced capacity to invest in new ICT initiatives. Also likely to impact on PC replacement programme.	30	Management & Support	A
	Total Medium Impact:	130		
3) Low Impact				
Highways Maintenance				
Operational efficiencies	A targeted 3% reduction in overall costs delivered through operational efficiencies (client and contract costs) and a move towards a greater proportion of planned maintenance representing better value for money and reduced whole life costs.	547	Highways Maintenance	A
Street Lighting (invest to save)	Net saving in energy costs from rollout of lower wattage lanterns. No impact on service delivery as lighting tailored to needs of individual areas e.g. rural, urban, estate, main road etc. Further savings in future years	30	Highways Maintenance	A
Overtime payments	Utilise 'Time off in Lieu' and reduce overtime provision by 50%	50	Highways Maintenance	A
Waste Management				
Re-tendered leachate contract	Reduced rates secured at time of re-tender. No impact on service delivery	40	Waste Management	A
Waste Awareness	minor savings in waste awareness activity. Will not impact on output levels	10	Waste Management	A
Passenger Transport				
Full year effect of savings	no impact on service delivery. Full year effect of savings agreed and implemented during 2008/09	30	Passenger Transport	D
Planning				
Transport Data Monitoring	Efficiency savings (9%) in Data Monitoring to keep pace with the reduction in the internal and external market.	20	Planning	A
Specific consultancy	Reduced (40%) and more efficient use of consultants in Transport Strategy	20	Planning	A
Environment				
contributions to third Parties	£10,000 reduction to both South Downs Joint Committee (4%) and Conservators of Ashdown Forest (11%). Will impact on their budget planning and range of activities will need to be adjusted accordingly	20	Environment	A
Rights of Way & Countryside Management	income generation from a range of activities including site management	25	Environment	C
Traffic & Safety				
Income from commercial activities	Ability to generate income from commercial activities in partnership with NCP, including for example developing parking management operation services to organisations such as sports and leisure facilities, shopping centres and other public sector bodies.	25	Traffic & Safety	C
Parking agreement with partners	Review current cost sharing arrangements with partners and recovery of core staff time in relation to parking operations. Part year impact from September 2009	25	Traffic & Safety	A
Management & Support				
Overtime payments	Utilise 'Time off in Lieu' and reduce overtime provision by 50%	50	Management & Support	A
Supplies & Services	Minor reductions in supplies budgets across all headings	30	Management & Support	A
Business travel	Target 10% reduction in business travel in line with NI target and overall climate change aims	20	Management & Support	A
Staffing	Full year effect of restructure savings	50	Management & Support	A
	Total Low Impact:	992		
	Total Savings:	1187		

4 Year Financial Summary - Transport & Environment Department

2008/09 £000s		2009/10 £000s	2010/11 £000s	2011/12 £000s	2012/13 £000s
46254	Cash limit	60,518	61,040	61,521	62,002
	Includes:-				
300	One-off items *	0	0	0	0
1792	Area Based Grant	1887	1928	1928	1928
	Other Base adjustments	12,668			
1710	Allowed cash increase of	1801	481	481	481
Spending Pressures & Priorities					
1434	Normal Inflation	917	903	903	903
595	Excess inflation (per analysis)	1369	748	821	884
	Pensions increase				
150	Planning Challenges *				
150	Urban Footways				
150	Accelerate Speed Limit Reviews *				
75	Economic Regeneration				
130	Maintenance cost arising from capital programme	132	140	150	160
-10	Refurbishment of major structures				
150	Support for Bus Services	100	100		
91	Speed Awareness training surplus being transferred to a reserve				
36	Waste & Minerals Core Strategy	30	70	-60	
30	Planning consultants			-30	
-15	Travellers' contribution - lead on behalf of SEERA				
15	Assessment of site allocations for local development frameworks				
	Support for Traffic Management Schemes		50		
	Cuckmere Estuary Project	15		-15	
	3rd Local Transport plan	55	55	-110	
	Casual Worker Pay	20			
	Waste Reserve contribution	350			
2981	Total spending pressures to be funded	2988	2066	1659	1947
Less a) Efficiency savings					
-600	Staff structural savings				
-8	Withdrawal of financial support to external organisations				
-118	Reduction in cost of abandoned Vehicles contract				
	Depot Rationalisation				
	Training Budget	-30			
	ICT Investment	-30			
	"Time off in lieu" over Overtime	-100			
	Supplies & Services	-30			
	Reduction in Business Travel	-20			
	Staffing - Full Year Effect of Restructure	-50			
	Highways - Operational efficiencies	-547			
	Highways - Street Lighting (invest to save)	-30			
	Parking agreement with Lewes	-25			
	Environment - Contributions to 3rd parties	-20			
	Transport Data Monitoring	-20			
	Planning - Specific consultancy	-20			
	Re-tendered leachate contract	-40			
	Waste Awareness	-10			
	To be decided		-1585	-1178	-1466
-726		-972	-1585	-1178	-1466
b)Other savings					
-41	Increase in fees and charges				
-19	Highways works reduction				
-150	Passenger Transport - reduction in bus services				
-35	Reduction in consultancy & supplies and services budgets				
	Highways - New signs & Lines	-50			
	Parking - Income from Commercial Activities	-25			
	Road Safety Engineering	-20			
	Countryside Management - Income Generation	-25			
	Passenger Services - Full Year Effect of Savings 2008/09	-30			
	passenger Services - retendering and route review	-65			
-245		-215	0	0	0
-971	Total savings	-1187	-1585	-1178	-1466
2010	Cash change	1801	481	481	481

Annex G

DRAFT MEDIUM TERM PLAN	Adjusted Base	Assessed Pressures		Assessed Pressures		Assessed Pressures		Assessed Pressures	
	2008/09 £000	2009/10 £000	%	2010/11 £000	%	2011/12 £000	%	2012/13 £000	%
Total Net Base Budget c/fwd net base adjustments		341,251		360,675		379,113		395,065	
Total CEX	17,277	722	4.2%	491	2.8%	448	2.6%	450	2.6%
Total CRD	10,379	445	4.3%	590	5.7%	570	5.5%	325	3.1%
Total Childrens	69,099	3,322	4.8%	2,026	2.9%	2,169	3.1%	2,309	3.3%
Adult Social care	148,168	11,707	7.9%	9,760	6.6%	8,401	5.7%	8,988	6.1%
T&E excl Waste	31,359	2,320	7.4%	1,675	5.3%	1,268	4.0%	1,556	5.0%
Waste	27,358	668	2.4%	391	1.4%	391	1.4%	391	1.4%
Others:	303,640	19,184	6.3%	14,933	4.9%	13,247	4.4%	14,019	4.6%
Treasury Management etc	34,182	-320		1,000		1,000		1,000	
Reduction in Interest on balances		605		2,000					
Redundancy Provision	800	-300							
Smoothing Developer Contributions	175								
Future Year Contingency	355			500		500		500	
Invest to Save Contribution	1,700	-700		-1,000					
Concessionary fare transfer						750			
Excess Inflation provision				650		400		350	
Pension Valuation Increase		500		300					
Elections-one off		400							
Other Levies	399	55		55		55		55	
	37,611	240	0.6%	3,505	9.3%	2,705	7.2%	1,905	5.1%
Total Pressures in year		19,424		18,438		15,952		15,924	
Grand Total	341,251	360,675	5.7%	379,113	5.4%	395,065	4.7%	410,989	4.7%

Statement of Reserves and Balances

The information set out below shows the expected movements in each of the Council's reserves and its balance for the following year. This statement is required by regulation. This information, for each reserve, shows its purpose, how and when it is used, procedures for transfers in and out of the reserve, and the plans for reviewing it. It also shows the expected balance at 1 April 2009, the expected additions to and withdrawals from each reserve, and the projected balance at 31 March 2010. All items are monitored with the budget and reviewed annually in the budget process as part of the review of the Medium Term Financial Plan. It aligns with the draft budget set out in Annex C.

The Medium Term Financial Plan has been drawn up on the basis that the Council's general balance at the end of the year will equal at least 2.25% of the County Council's net budgeted expenditure (i.e. excluding DSG). The 2009/10 budget reflects this ratio, (after allowing for the cost of 2009/10 elections).

Having reviewed the schedule of reserves and the general balance as set out below I am of the opinion that they make adequate and prudent allowance for the budgets and commitments included in the Medium Term Financial Plan for 2009/10. There remain, however, significant risk issues which reflect the routine reality of the complexity of the council's financial operations – in particular in relation to Children's Services and Adult Social Care, which will require close monitoring during the year. In addition, major project delivery (e.g. the waste PFI scheme, the Agewell PFI Project, the Bexhill High School BSF Scheme and Primary Capital Programme in Children Services) carry significant risks as a matter of norm. There are also a number of underlying local risks, changes to the world economy and impact of the current financial markets state of unprecedented turmoil and uncertainty, which will affect both the current year and the medium term financial plan.

The tables below do not include information about the statutory Pensions Reserve. This is basically an accounting device to show, in the Statement of Accounts, the difference between the Council's net liability for future pensions and its share of the assets of the Pension Fund. It enables the Statement of Accounts to reflect fully the requirements of Financial Reporting Standard 17 ("FRS 17"). The negative balance at 1 April 2008 was £170m. The balances at the start and end of each year depend very much on the exact stock market situation at 31 March each year, and it is not realistic to make any estimates of these figures for future years. Although this figure appears to show a large liability, it does not have any impact on the budget requirement for any particular year. In order to ensure that the Pension Fund will be able to meet its liabilities an actuarial valuation is undertaken every three years. The results of this review form the basis of the employer's contribution rate, which is adjusted periodically to ensure that liabilities can be met.

RESERVES AND BALANCES – 2009/10 SUMMARY (£000)

Capital Programme Reserve

Purpose:	This reserve provides resources which may be used for capital spending, and was set up in recognition of the reducing forecasts of capital receipts. It also smoothes the impact of slippage in capital payments and phasing issues on other capital resources.	
Used how and when:	Used at the end of the financial year to finance the capital programme. Usage and phasing determined by Council when the capital programme set.	
Procedures:	Usage of both the capital programme reserve and capital receipts is delegated to the Deputy Chief Executive and Director of Corporate Resources.	
Review:	Contribution and usage reviewed on an annual basis as part of the capital programme and revenue budget setting processes.	
Estimated Balance at 1/4/2009:	40,897	
Added:	2,150	Withdrawn: 12,680
Closing Balance as at 31/3/2010:	30,367	

CBOSS Development

Purpose:	To meet the cost of development of the SAP system.	
Used how and when:	Used in line with estimated expenditure on this project.	
Procedures:	Released to revenue as authorised by the Deputy Director of Corporate Resources (Project Director).	
Review:	Annually	
Estimated Balance at 1/4/2009:	594	
Added:	0	Withdrawn: 200
Closing Balance as at 31/3/2010:	394	

Chief Executive ICT refresh

Purpose:	To fund replacement of ICT equipment
Used how and when:	Used when the "refresh" of equipment takes place in line with departmental programmes
Procedures:	Use determined by Asst Director - Resources
Review:	Level is reviewed annually against the "refresh" programme
Estimated Balance at 1/4/2009: 57	
Added: 45	Withdrawn: 88
Closing Balance as at 31/3/2010: 14	

T & E ICT refresh

Purpose:	To fund replacement of ICT equipment
Used how and when:	Used when the "refresh" of equipment takes place in line with departmental programmes
Procedures:	Use determined by Asst Director - Resources
Review:	Level is reviewed annually against the "refresh" programme
Estimated Balance at 1/4/2009: 69	
Added: 61	Withdrawn 61
Closing Balance as at 31/3/2010: 69	

ASC ICT refresh

Purpose:	To meet the costs of regular replacement of ICT equipment on a four-year rolling programme in Adult Social Care
Used how and when:	As part of the four-year rolling programme managed by Corporate ICT Services.
Procedures:	Managed by Corporate ICT Services, and Assistant Director - Resources
Review:	Level is reviewed annually against the "refresh" programme
Estimated Balance at 1/4/2009: 0	
Added: 150	Withdrawn 0
Closing Balance as at 31/3/2010: 150	

Children ICT refresh

Purpose:	To fund replacement of ICT equipment		
Used how and when:	Used when the "refresh" of equipment takes place in line with departmental programmes		
Procedures:	Use determined by Asst Director - Resources		
Review:	Level is reviewed annually against the "refresh" programme		
Estimated Balance at 1/4/2009:	110		
Added:	150	Withdrawn	107
Closing Balance as at 31/3/2010:	153		

CRD ICT refresh

Purpose:	To fund planned replacement of ICT equipment		
Used how and when:	Used when the "refresh" of equipment takes place in line with departmental programmes		
Procedures:	Use determined by Assistant Director – Audit & Performance.		
Review:	Level is reviewed annually against the "refresh" programme		
Estimated Balance at 1/4/2009:	134		
Added:	50	Withdrawn	0
Closing Balance as at 31/3/2010:	184		

Community Partnership

Purpose:	<ul style="list-style-type: none">• To support initiatives that address crime and the fear of crime.• To support initiatives that can increase the capacity of local communities to be involved in activities that encourages improved quality of life, well being, engagement and self-determination.		
Used how and when:	To be used over the period 2005/06 to 2009/10 as and when bids are approved		
Procedures:	On approval of Assistant Director of Resources for Chief Executive, based on incidence of bids approved by the Lead Member for Community Services.		
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.		
Estimated Balance at 1/4/2009:	15		
Added:	0	Withdrawn:	15
Closing Balance as at 31/3/2010:	0		

Corporate Waste Reserve

Purpose:	This exists to smooth the large year on year budget increases that will be needed to finance the Waste PFI project over the whole life of the service.
Used how and when:	Used to support the annual revenue waste disposal budget (base budget less contractual costs) on a quarterly basis in line with affordability and budget steps model.
Procedures:	Transfers to and from the reserve may only be authorised by the Deputy Chief Executive and Director of Corporate Resources and the Assistant Director, Resources, Transport & Environment
Review:	Monthly through budget monitoring process.
Estimated Balance at 1/4/2009: 67,432	
Added: 12,970	Withdrawn: 9,508
Closing Balance as at 31/3/2010: 70,894	

Deferred Payments Reserve

Purpose:	This historic reserve relates to previous government grant funding towards the costs of income deferred by those service users who have no immediate liquid funds but who have property assets.
Used how and when:	To meet potential liability that deferred income will not be covered by the realisation of service user assets.
Procedures:	On approval of Assistant Director of Resources, Adult Social Care, funding will be released to revenue for approved deferred payment cases, agreed in line with Government guidance re eligibility criteria.
Review:	The reserve will be reviewed annually to assess the level of repayments and agreed new funding.
Estimated Balance at 1/4/2009: 405	
Added: 0	Withdrawn: 405
Closing Balance as at 31/3/2010: 0	

ASC Business Transformation Risk

Purpose:	To meet the potential unplanned costs arising from the transformation of business processes within Adult Social Care, including ICT and staff	
Used how and when:	To be used should existing project funding prove insufficient to meet unplanned costs or when one-off material project costs are identified. It is anticipated that the reserve will be fully used by the end of 2009/10.	
Procedures:	Use of reserve to be agreed by project sponsors and on approval of Assistant Director of Resources, Adult Social Care.	
Review:	Monthly budget monitoring with the project managers will identify need to use the reserve.	
Estimated Balance at 1/4/2009:	459	
Added:	0	Withdrawn: 459
Closing Balance as at 31/3/2010:	0	

Departmental Budget Reserve

Purpose:	To enable net underspends by departments to be carried forward for spending in the next financial year in accordance with Financial Regulations. Underspends often reflect situations where expenditure has been committed, but not actually incurred, at the year end.	
Used how and when:	The entire balance on the reserve is available for use in the new financial year, and the net underspendings are transferred to the reserve following closure of the accounts.	
Procedures:	Automatic in line with financial regulations	
Review:	Only required when financial regulations are revised	
Estimated Balance at 1/4/2009:	6,000	
Added:	0	Withdrawn: 6,000
Closing Balance as at 31/3/2010:	0	

E-Government Reserve

Purpose:	This reserve was created to hold funds for e-government projects and to build up a reserve for equipment replacement security and resilience upgrades as required.	
Used how and when:	Used to fund the annual e-government programme since 2003/04, the NGN project in 2006/07 and the replacement of the Peoples Network equipment in Libraries and Members ICT equipment in 2007/08 and 2008/09.	
Procedures:	All development projects are approved via the e-government steering group. Money is drawn down as projects progress. Equipment renewals funds are used as equipment reaches the end of its useful life or essential upgrades are needed.	
Review:	Annually	
Estimated Balance at 1/4/2009:	919	
Added:	271	Withdrawn: 800
Closing Balance as at 31/3/2010:	390	

Extended Schools (Community Facilities) Reserve

Purpose:	This was originally set up for sports facilities developed using lottery funds and run by schools. Its use has been extended to include all community facilities e.g., nurseries run by schools. This is set aside from the County Council's general balances as a legal requirement, and it may only be used by the individual schools.	
Used how and when:	The surplus/deficit on facilities is transferred to/from the reserve at the year-end.	
Procedures:	The surplus/deficit on facilities are transferred to/from the reserve at the year end.	
Review:	Annually	
Estimated Balance at 1/4/2009:	132	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2010:	132	

High Weald Reserve

Purpose:	To provide for future spending commitments in the High Weald Area of Natural Beauty.
Used how and when:	To support any operational deficits during the year.
Procedures:	Joint Advisory Committee (JAC) approves the annual budget (and transfer to or from reserve) on an annual basis. They also approve the forecasts for the current year at the same meeting to approve any changes to the forecast reserve transfer. In reality the operational surplus or deficit will be the transfer to or from the reserves.
Review:	Annually
Estimated Balance at 1/4/2009: 50	
Added: 0	Withdrawn: 6
Closing Balance as at 31/3/2010: 44	

Insurance Reserve (from 1/4/97)

Purpose:	To cater for internally funded insurance on County Council services. Subject to an aggregate limit, this reserve covers Third Party liability costs under £100k, property losses of up to £100k and motor vehicle 'own damage' costs. Self Insurance through this reserve is more economical than external insurance for these classes of risks.
Used how and when:	Used to fund self-insured element of insurance policy. Drawn down at year end when liability is known.
Procedures:	At year end net cost of claims due to be settled is assessed and an equivalent amount is drawn down to offset revenue impact of claims settled.
Review:	Reviewed by actuary to ensure sufficient reserve on an annual basis.
Estimated Balance at 1/4/2009: 8,355	
Added: 1,567	Withdrawn: 1,300
Closing Balance as at 31/3/2010: 8,622	

Insurance Reserve (to 31/3/97)

Purpose:	This reserve was used for the same purposes as the current insurance reserve (see above), but it relates to the pre-reorganisation County Council, and some may eventually be attributable to Brighton and Hove City Council.	
Used how and when:	Used to fund self-insured element of insurance policy. Drawn down at year end when liability is known.	
Procedures:	At year end net cost of claims due to be settled is assessed and an equivalent amount is drawn down to offset revenue impact of claims settled.	
Review:	Reviewed by actuary to ensure sufficient reserve on an annual basis.	
Estimated Balance at 1/4/2009:	776	
Added:	0	Withdrawn: 0
Closing Balance as at 31/3/2010:	776	

Invest to Save

Purpose:	To provide initial funding for projects designed to save the Council money over the following years.	
Used how and when:	Allocated to projects upon submission of spending and savings plans.	
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on bids.	
Review:	At least annually and as bids are invited and successful.	
Estimated Balance at 1/4/2009:	1,312	
Added:	1,000	Withdrawn: 2,312
Closing Balance as at 31/3/2010:	0	

Leisure Centres Lease Agreement

Purpose:	To enable the County Council to meet its obligations under the lease agreement to keep premises in good repair in accordance with a 5 year plan.	
Used how and when:	Withdrawals to be made to enable payments to be made within 30 days of demand.	
Procedures:	On approval of Assistant Director of Resources, Children's Services, balances are withdrawn in line with the lease agreement	
Review:	Annually	
Estimated Balance at 1/4/2009:	322	
Added:	0	Withdrawn: 40
Closing Balance as at 31/3/2010:	282	

Map Digitalisation

Purpose:	Investment in making available historical records available in electronic form, including through the ESCC website.
Used how and when:	To be used over the period 2005/06 through to 2009/10.
Procedures:	On approval of Assistant Director of Resources for Chief Executive, based on expenditure against agreed project objectives.
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.
Estimated Balance at 1/4/2009: 40	
Added: 0	Withdrawn: 40
Closing Balance as at 31/3/2010: 0	

On Street Parking

Purpose:	Use of 'surpluses' is restricted by legislation.
Used how and when:	Can be used to cover deficits from earlier years, provision of off-street parking, highway maintenance and passenger transport.
Procedures:	Proposed expenditure agreed after appropriate consultation, and on approval of Assistant Director of Resources, Transport and Environment
Review:	Annually
Estimated Balance at 1/4/2009: 267	
Added: 389	Withdrawn: 17
Closing Balance as at 31/3/2010: 639	

Ouse Valley Commuted Maintenance

Purpose:	To fund the ongoing maintenance costs associated with the landscape project at Newhaven Ouse Estuary.
Used how and when:	To pay for maintenance annually over a five year period in accordance with the contract.
Procedures:	Withdrawals made to match revenue spending on maintenance.
Review:	Monthly, as part of budget monitoring procedures.
Estimated Balance at 1/4/2009: 23	
Added: 0	Withdrawn: 23
Closing Balance as at 31/3/2010: 0	

Interest Rate Equalisation Reserve

Purpose:	This reserve (formally the Pension Contributions reserve) provides resources, which may be used to help manage fluctuations in interest rates and the impact on our short-long term borrowing and investment. For the purpose of managing current risk, it is also temporarily receiving the proceed from the Confirmed Developer Contribution – Smoothing reserve and a one off contribution from the redundancy reserve for the same purpose.	
Used how and when:	The balance on this reserve will be released in support of the financial impact of changes in interest rate.	
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on regular Treasury Management updates.	
Review:	Monthly budget monitoring by the Treasury Management team and as required if financial impact is material.	
Estimated Balance at 1/4/2009:	1,226	
Added:	1,774	Withdrawn: 0
Closing Balance as at 31/3/2010:	3,000	

Confirmed Developer Contribution – Smoothing

Purpose:	To smooth the impact of timing differences between the payment for works (funded by development) and the actual receipt of the developer contributions.	
Used how and when:	Used in approved cases where the certainty of the development contribution is high but the works are required before all the contributions are received.	
Procedures:	Fund to be released on approval of Deputy Chief Executive and Director Corporate Resources. Given the more pressing risks on exposure to low interest on balances, receipts into this reserve are being transferred to the Interest Rate Equalisation Reserve.	
Review:	Annually as part of budget setting process.	
Estimated Balance at 1/4/2009:	175	
Added:	175	Withdrawn: 350
Closing Balance as at 31/3/2010:	0	

PFI Asset Reserve

Purpose:	To build up a notional fund to reflect the cost of purchasing the assets from the provider at the end of the contract. The amounts represent the payments made to the contractor which relate to the asset value. The amount in the reserve is exactly matched by the PFI prepayment account.	
Used how and when:	At the end of the contract in 2025.	
Procedures:	The prepayment and reserve transactions are processed during the closure of the accounts.	
Review:	Not required until the end of the PFI contract period	
Estimated Balance at 1/4/2009:	4,680	
Added:	658	Withdrawn: 0
Closing Balance as at 31/3/2010:	5,338	

Redundancies Reserve

Purpose:	To meet one-off redundancy costs, generally associated with ongoing staff cost savings, as part of Reconciling Policy and Resources and the Council's overall drive to become a modern and effective authority	
Used how and when:	Bids will be invited at appropriate times from departments towards such costs and contributions will be made in the same year as the costs.	
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on incidence of bids approved. Given the pressing risk on interest rate exposure, £924,000 will be withdrawn and transferred to the Interest Rate Equalisation Reserve. Significant redundancy cost could be incurred during 2009/10 but difficult to scale at this stage.	
Review:	Annually	
Estimated Balance at 1/4/2009:	2,855	
Added:	500	Withdrawn: 924
Closing Balance as at 31/3/2010:	2,431	

Redundancies - DPS review

Purpose:	To meet the potential redundancy costs arising from the review of directly provided services (DPS) within older people and learning disabilities.	
Used how and when:	When redundancy costs have been incurred as a result of actions arising from the DPS review.	
Procedures:	Redundancy payments identified when incurred, and on approval of Assistant Director of Resources, Adult Social Care.	
Review:	As the implementation of the DPS review recommendations are rolled out	
Estimated Balance at 1/4/2009:	387	

Added:	0	Withdrawn:	0
Closing Balance as at 31/3/2010:	387		

Management Capacity

Purpose:	To provide one-off funding to support priority corporate and department projects.		
Used how and when:	To be used over the period of the Medium Term Plan as and when bids are approved.		
Procedures:	On approval of Director of Corporate Resources and Deputy Chief Executive, based on incidence of bids approved.		
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.		
Estimated Balance at 1/4/2009:	96		
Added:	0	Withdrawn:	0
Closing Balance as at 31/3/2010:	96		

Strategic Economic Development

Purpose:	To provide support for County Council projects that promotes economic development.		
Used how and when:	To be used over the period of the Medium Term Plan as and when bids are approved.		
Procedures:	On approval of Assistant Director of Resources for Chief Executive, based on incidence of bids approved in accordance with Fund guidelines.		
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.		
Estimated Balance at 1/4/2009:	178		
Added:	0	Withdrawn:	89
Closing Balance as at 31/3/2010:	89		

Travellers Sites

Purpose:	To meet investment needs for the council's gypsy and traveller sites.		
Used how and when:	Since the management of sites was brought 'in-house' in April 2007 both short and longer-term investment needs are being identified. Funds will be released to enable a programme of work to be undertaken in a phased and managed way consistent with our site management responsibilities.		
Procedures:	Released to revenue on approval of the Assistant Director of Resources, Chief Executive's Department.		
Review:	Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material.		
Estimated Balance at 1/4/2009:	160		

Added:	0	Withdrawn:	80
Closing Balance as at 31/3/2010:	80		

Reserve for Winter Maintenance`

Purpose:	To smooth the financial impact of variations between years in winter weather on road maintenance.		
Used how and when:	Over/Underspends on winter maintenance budget transferred to/from reserve at year end.		
Procedures:	Transactions are processed during closure of accounts.		
Review:	Annually on closure of accounts when outturn is known.		
Estimated Balance at 1/4/2009:	875		
Added:	0	Withdrawn:	0
Closing Balance as at 31/3/2010:	875		

Reserve for Schools/Colleges Balances

Purpose:	This represents underspendings carried forward by schools under their scheme of local financial management. This is set aside from the County Council's general balances as a legal requirement, and it may only be used by the individual schools.		
Used how and when:	Over/Underspends on schools' budgets are transferred to/from reserve at year end.		
Procedures:	Annual over/underspend is transferred to the reserve during closing of accounts.		
Review:	Annually		
Estimated Balance at 1/4/2009:	10,670		
Added:	0	Withdrawn:	0
Closing Balance as at 31/3/2010:	10,670		

County Fund Balance

Purpose:	In line with prudent financial management, maintenance of a general balance (i.e. not specific to any specified risk) to protect the Council in the event of sudden in-year emergencies which cannot be expected to be handled within departmental cash limits.		
Used how and when:	Withdrawals as approved by Cabinet.		
Procedures:	As part of the Medium Term Planning process.		
Review:	Annually with the intention of maintaining the balance at a minimum of 2.25% of the net budget.		
Estimated Balance at 1/4/2009:	7,075		
Added:	303	Withdrawn:	400
Closing Balance as at 31/3/2010:	6,978		

Usable capital receipts – sales

Purpose:	This reserve contains proceeds from the sale of assets until they are used to finance new capital investment.
Used how and when:	Used at the end of the financial year to finance the capital programme. Maximum usage determined by Council when capital programme set.
Procedures:	Usage of both the capital programme reserve and capital receipts are delegated to the Deputy Chief Executive & Director of Corporate Resources.
Review:	The level of this reserve is dependent on the successful sale of assets.
Estimated Balance at 1/4/2009: 4,161	
Added: 0	Withdrawn: 1,000
Closing Balance as at 31/3/2010: 3,161	

ESCC Summary - Income Generation to 2011-12

Customer and Client Receipts

	2007/08 Actual £000s	2008/09 Estimate £000s	2009/10 Target £000s	Annual Change %	2010/11 Target £000s	Annual Change %	2011/12 Target £000s	Annual Change %	3 year Change %
Adult Social Care	22,943	23,030	23,996	4.2	24,476	2.0	24,965	2.0	8.4
Chief Executives	4,227	4,208	4,441	5.5	4,535	2.1	4,626	2.0	9.9
Childrens	17,057	8,980	9,166	2.1	9,349	2.0	9,536	2.0	6.2
Corporate Resources	1,279	1,307	1,331	1.8	1,387	4.2	1,445	4.2	10.6
T&E	6,778	7,593	7,675	1.1	7,780	1.4	7,906	1.6	4.1
Total Income	52,284	45,118	46,609	3.3	47,527	2.0	48,478	2.0	7.4

Adult Social Care Department

Income targets to 2011-12

	2007/08 Actual £000s	2008/09 Estimate £000s	2009/10 Target £000s	Annual Change %	2010/11 Target £000s	Annual Change %	2011/12 Target £000s	Annual Change %	3 year Change %
Government Grants	31,482	11,810	13,747	16.4	2,642	-80.8	140	-94.7	-98.8
Grants & Contributions	22,797	22,127	21,692	-2.0	22,126	2.0	22,568	2.0	2.0
Customer & client receipts	22,943	23,030	23,996	4.2	24,476	2.0	24,965	2.0	8.4
Other income	1,915	1,344	1,442	7.3	1,471	2.0	1,500	2.0	11.6
Total Income	79,137	58,311	60,877	4.4	50,715	-16.7	49,173	-3.0	-15.7

Adult Social Care Fees & Charges 2009-10

Service	Current Charge £	Proposed Charge £	Increase %	Income in 2009/10 Budget £000s
Home Care				
Per Hour	12.50	13.00	4.00	1,494
Day Care				
Attendance	12.50	13.00	4.00	143
Daily Meal Charge	3.20	3.30	3.12	968
Daily Transport Charge (return)	2.00	2.00	-	158
Meals in the Community				
Daily Meal Charge	3.20	3.30	3.12	968
Residential and Nursing				
				Total for Resi/Nursing
Client Contribution per week (max) to 24 years old	54.75	56.94*	4.00	20,581
25 - 59 years old	66.85	69.52*	4.00	
60 years old and above	102.95	107.07*	4.00	
Full Cost per week	545.00	565.00	3.67	

* Provisional Rates - awaiting confirmation from Departments of Health and Works & Pension

Chief Executive's Department

Income targets to 2011-12

		2007/08 Actual £000s	2008/09 Estimate £000s	2009/10 Target £000s	Annual Change %	2010/11 Target £000s	Annual Change %	2011/12 Target £000s	Annual Change %	3 year Change %
Government Grants	1	1,897	1,587	1,534	-3.3	1,424	-7.2	1,424	0.0	-10.3
Grants & Contributions	2	1,086	868	889	2.4	898	1.0	911	1.5	5
Customer & client receipts	3	4,227	4,208	4,441	5.5	4,535	2.1	4,626	2.0	9.9
Other income	4	1,058	1,079	1,158	7.3	1,170	1.0	1,193	2.0	10.6
Total Income		8,268	7,742	8,022	3.6	8,027	0.1	8,154	1.6	5.3

Notes:-

1) The profile reflects the following:

Transfer of some specific community safety grants into ABG

Revised levels of LSC grant provision now directly negotiated with and paid to learning providers, some of whom are ESCC establishments, some are not.

Transfer of LSC Grant for Family Learning to Children's Services

Withdrawal by GoSE of Community Safety Capacity Grant

Stability at existing cash levels for specific grants is assumed from 10/11 onwards

Assumption that some specific grants for Trading Standards services will be rolled-up into RSG from 10/11

2) Excludes Accountable Body Grant receipts

e.g. Area Investment Framework Grant from SEEDA, Global Grants Fund

3) Excludes other Accountable Body income e.g. East Sussex Arts Development Fund

Includes the following items:-

Fees & charges for services to the public and charges for traded services outside ESCC

Adult Learning course fee income @ Community Colleges. Unsubsidised courses are subject to 'market forces.

Charges made to employees for Lease Cars

4) Includes Traded Services to Schools in ESCC and B&H city provided by PAT and Schools Library Service

Fees & Charges 2009-10

Service	Current Charge £	Proposed Charge £	Increase	Income in 2009/10 Budget £000
<u>CHIEF EXECUTIVE</u>				
County Records Office				
Photocopies and Prints from microfilm				
i) Carried out by staff - A4/A3	1.00	1.00	0.0%	2
ii) Self-service	0.40	0.40	0.0%	
Copy of Wills (inc p&p)	6.00	6.50	8.3%	
AO Prints (usually large, complete, Ordnance Survey Maps)	12.00	12.00	0.0%	
Digital Images				
<i>Hard Copies:</i>				
A4: First Copy	5.00	5.50	10.0%	15
A4: Subsequent copies from same document	2.50	2.75	10.0%	
A3: First Copy	7.00	7.50	7.1%	
A3: Subsequent copies from same document	3.50	3.75	7.1%	
Self-service digital prints from maps				
A4	2.00	2.00	0.0%	15
A3	3.00	3.00	0.0%	
Digital images of wills per will, inclusive of packaging. CD £3 extra.	13.00	13.00	0.0%	
<i>CDs</i>				
Single image (inc CD case)	10.00	10.50	5.0%	5
Subsequent images from same document	3.50	3.75	7.1%	
Tithe maps for a single parish	13.00	13.00	0.0%	
Tithe maps index by CD (new service)	0.00	6.00	n/a	
Tithe maps index by email (new service)	0.00	3.00	n/a	
Genealogical research service 1 hour	25.00	25.00	0.0%	
N.b. the hourly fee is doubled for business research enquiries				
Registration service				
Application Fee for approval as a licensed Marriage/Civil Partnership (CP) Premises				
Additional marriage/CP room charge	1200.00	1300.00	8.3%	23
	420.00	450.00	7.1%	
Marriage/CP attendance at a licensed venue (<i>fees were increased effective from 1 October 2008 for an 18 month period until April 2010</i>)				
Weekday	375.00	375.00	0.0%	644
Saturday	395.00	395.00	0.0%	
Sunday/Public Holiday	450.00	450.00	0.0%	
Marriage/CP at The Marriage Rooms, per ceremony* (<i>fees were increased effective from 1 October 2008 for an 18 month period until April 2010</i>)				
Mon-Thurs	48.00	48.00	0.0%	644
Friday	95.00	95.00	0.0%	
Saturday	150.00	150.00	0.0%	
Sunday/Public Holiday	285.00	285.00	0.0%	
n.b. the statutory fee for Marriage/CP is £40				

*The Court Room, Eastbourne (a larger venue) is available for Marriage/CP for an additional fee of £50 per ceremony			
<i>Other celebratory ceremonies***</i>			
Weekday - Register office	123.00	123.00	0.0%
Weekday - licensed venue	136.00	136.00	0.0%
Saturday - Register office	178.00	178.00	0.0%
Saturday - licensed venue	166.00	166.00	0.0%
Sunday/Public Holiday - Register office	221.00	221.00	0.0%
Sunday/Public Holiday - licensed venue	191.00	191.00	0.0%
Homes/non-licensed venues Mon - Fri	280.00	280.00	0.0%
Homes/non-licensed venues Saturday	340.00	340.00	0.0%
Homes/non-licensed venues Sunday/Public	396.00	396.00	0.0%
<i>Citizenship ceremonies</i>			
Ceremony in a group**	80.00	80.00	0.0%
Private ceremony (additional fee)	65.00	70.00	7.7%
Document Checking***			
Adults	43.00	44.00	2.3%
Children	22.00	23.00	4.5%
<i>Change of Name Deeds***</i>			
Adults	34.00	34.00	0.0%
Children	38.00	38.00	0.0%
Copy of Deed at time	5.10	5.10	0.0%
Copy of Deed at later date	10.20	10.20	0.0%
<i>Civil Funerals</i>	up to 130	up to 130	0.0%
<i>Certificates</i>			
Issued at Registration****	3.50	3.50	0.0%
Later Copy of Certificate **** (Priority service fee +£10)	7.00	7.00	0.0%
Commemorative	5.00	5.00	0.0%
**Fee set by Home Office			
***It has been confirmed that VAT is payable on these fees and proposed fees are shown net of VAT.			
**** Fee set by General Register Office. Latest guidance awaited			
Library Service			
<u>Reservations</u>			
- standard	0.80	0.80	0.0%
- special	2.50	2.50	0.0%
- self	0.60	0.60	0.0%
<u>Audio Charges</u>			
Single issue fee - music	0.80	0.80	0.0%
<u>Talking Books</u>			
Each item up to 8 tapes	1.20	1.20	0.0%
Each item over 8 tapes	1.70	1.70	0.0%
<u>Videos & DVDs(per week)</u>			
Adult video	3.00	3.00	0.0%
Adult DVD	3.00	3.00	0.0%
Children's DVD	1.80	1.80	0.0%

8

46

4

40

175

31

18

38

238

Children's video	1.80	1.80	0.0%		
<u>Scores (set)</u>					
Up to 30 scores	25.00	25.00	0.0%		1
Over 30 scores	25.00	25.00	0.0%		
Playsets	1.50	1.50	0.0%		
CD Rom	2.00	2.00	0.0%		
<u>Overdue Charges</u>					
Adult books overdue charges (per item/day)	0.17	0.17	0.0%		93
Children's books overdue charges (per letter)	0.30	0.30	0.0%		
Spoken word (per item per day)	0.17	0.17	0.0%		
Notes					
There are no overdue charges for Video hire and Music Single Issue, instead a reissue charge is made					
Lost books are charged at their replacement cost (maximum £6 for Children's books) except lost books on loan from the British Library which are charged at £115 (=the British Library fee)					
<u>Miscellaneous charges</u>					
Photocopies (taken by public)					
B/w A4	0.10	0.10	0.0%		
B/w A3	0.15	0.15	0.0%		
Colour A4	1.00	1.00	0.0%		
Colour A3	1.50	1.50	0.0%		
Reader printer	0.20	0.20	0.0%		
CD Rom print outs (first 5 free for children)	0.15	0.15	0.0%		
Computer printouts (per sheet)					
B/w	0.15	0.15	0.0%		
Colour	0.30	0.30	0.0%		
Computer ticket replacement	1.25	1.25	0.0%		
Research charges (½ to 1 hour and every hour thereafter)	25.00	25.00	0.0%		51
N.b. the hourly fee is doubled for business research enquiries					
On-line searches (per half hour)	17.00	20.00	17.6%		
Digital Images					
<i>Hard Copies:</i>					
A4: First Copy	5.00	5.50	10.0%		
A4: Subsequent copies from same document	2.50	2.75	10.0%		
Handling charges for photographic reproduction					
Individual/educational	1.00	3.00	200.0%		
Commercial (minimum fee - final charge agreed, on application, subject to use)	5.25	10.00	90.5%		
Fax - in UK first sheet	2.00	2.00	0.0%		
- in UK subsequent sheets	1.00	1.00	0.0%		

Children's Services Department

Income targets to 2011-12

	2007/08 Actual £000s	2008/09 Estimate £000s	2009/10 Target £000s	Annual Change %	2010/11 Target £000s	Annual Change %	2011/12 Target £000s	Annual Change %	3 year Change %
Government Grants	324,022	307,112	339,533	10.6	346,324	2	353,250	2	15
Grants & Contributions	15,018	2,970	3,304	11.2	3,370	2	3,437	2	15.7
Customer & client receipts	17,057	8,980	9,166	2.1	9,349	2	9,536	2	6.2
Other income	2,945	513	638	24.4	651	2	664	2	29.4
Total Income	359,042	319,575	352,641	10.3	359,694	2	366,887	2	14.8

Note: The 2007/08 actual figures include schools income. The budget figures do not show any income for schools as local authorities are not allowed to take any income that schools may raise when setting the overall schools delegated budgets.

Fees & Charges 2009-10

	Current Charge	Proposed Charge	Increase	Income in 2009/10 Budget
	£	£		£000
<u>CHILDREN'S SERVICES</u>				
<u>Children and Families</u>				
Lansdowne Secure Unit				
Other Local Authorities charge (per week)	4,663	4,865	4.33%	1,081
Looked After Children				
Sell Foster Place (per week)	575	587	2.00%	31
SEN recoupment				
Charge to other Local Authorities	cost recovery	cost recovery	3.0%	1,260
Youth Development Service				
Admissions	} various	} inflationary increase	3.0%	9
Rents and lettings			3.0%	69
Charges			3.0%	33
Sales			3.0%	11
Other			3.0%	16
Inclusion Support Services				
SCSN - Charge to schools	cost recovery	cost recovery	no change	166
SCSN - Fees	cost recovery	cost recovery	no change	3
SCSN - Consultancy advice	cost recovery	cost recovery	10.0%	1
EaALS - Training courses	cost recovery	cost recovery	no change	8
EaALS - Consultancy advice	cost recovery	cost recovery	no change	2
Anti-Bullying Initiative - Training courses	cost recovery	cost recovery	no change	2
Early Years - Video/DVD sales	cost recovery	cost recovery	no change	1
Early Years - Training courses	cost recovery	cost recovery	no change	4
LLSS - Sales	various	various	no change	10
LLSS - Training courses	cost recovery	cost recovery	no change	18
Psychology Services - Training courses	35 per head	70 per head	100.0%	6
<u>Learning and School Effectiveness</u>				
EYCESS				
Maplehurst Nursery (per session)	14.25	14.75	3.5%	88
Eastbourne Children's Centre - Café	nil	various	n/a	5
Lewes Children's Centre - Fees	various	various	no change	5
Rother Children's Centre - Fees	various	various	no change	2
Rother Children's Centre - Lettings	various	various	no change	10
Rother Children's Centre - Nursery fees	various	various	no change	150
Wealden Children's Centre - Café	various	various	no change	14
Wealden Children's Centre - Nursery/Creche	various	various	no change	78

Wealden Children's Centre - Lettings	various	various		no change	33
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Planning and Admissions				
Misc Properties	market rents			27
Sports Development				
Training courses	various	various	1.75%	29
Resources and Planning Performance Management				
Joint Use Facilities				
Battle Sports Centre				
Membership and fees	various	various	4.1%	89
Exceat Boathouse (See website for detail)				
Canoe hire/classes	£12.00 2 hrs	inflationary	4.4%	33
Spray Sports Centre				
Prices range from	£10 - £25 hr	inflationary		
Courses	£30 - £50	inflationary	2.9%	83
Catering Establishments				
Esscape	published	inflationary	various	293
St Marys		inflationary	various	108
Services to Schools				
School Meals			3.9%	1278
Contract Cleaning			4.6%	457
Grounds Maintenance			3.0%	141
Copyright Licences	published		3.9%	146
Adminisatration of service	specification		3.9%	25
ICT Support to Schools			3.3%	157
County Funded Supply			3.9%	963
Strategic Finance			2.9%	343
Music Services				
Music charges	Decided at Music Management Committee			1587
Concert admissions	various	various		32
Instrument hire	various	various		33
Charge to Sussex Downs				184
Other	various	various		42
TOTAL BUDGET				9,166

Foster Care Fees & Charges 2009-10

	Current Fee	Proposed Fee	% Increase	Expenditure in 2009/10 Budget
	£	£		£000
<u>CHILDREN'S SERVICES</u>				
Payment of Allowances for Foster Care, Adoption and Residence Orders				
<u>Foster Care</u>				
Kinship/Basic Maintenance Allowance (per week)				
Age of Child				} 1,984
0-4	119.28	121.67	2.0%	
5-10	135.87	138.59	2.0%	
11 plus	169.15	172.53	2.0%	
Professional Fee for General Fostering (per week)				
Age of Child				} 1,408
0-4	118.11	120.47	2.0%	
5-10	129.09	131.67	2.0%	
11 plus	128.82	131.40	2.0%	
Total General Fostering Rate (Basic Maintenance plus Professional Fee - see above)				
Age of Child				
0-4	237.39	242.14	2.0%	
5-10	264.96	270.26	2.0%	
11 plus	297.97	303.93	2.0%	
Additional payment after 2 years service (per week)				included in figures above
	10.00	10.00	0.0%	
Additional payment after 5 years service (per week)				included in figures above
	20.00	20.00	0.0%	
Christmas Allowance (per annum)				
Age of Child				} 31
0-4	80.16	81.76	2.0%	
5-10	94.46	96.35	2.0%	
11-15	114.22	116.50	2.0%	
16 plus	121.92	124.36	2.0%	
Treatment Fostering (per week) made up of Basic Maintenance above plus a Professional Fee				
Less than 2 years service				} 556
	439.80	448.60	2.0%	
After 2 years service				
	449.80	458.60	2.0%	
After 5 years service				
	459.80	468.60	1.9%	
Fostering Plus (per week) made up of Basic Maintenance above plus a Professional Fee				
Less than 2 years service				} 351.83
	351.83	358.87	2.0%	

After 2 years service	361.83	368.87	1.9%	}	959
After 5 years service	371.83	378.87	1.9%		
Single Parent and Child allowance	737.77	737.77	0.0%	included in figures above	
Parents and Child allowance	906.92	906.92	0.0%		
Disability Short Break & Fostering Respite Rates (per week)	266.77	272.11	2.0%		160
Disability Fostering Plus - same as Fostering Plus (per week)	351.83	358.87	2.0%		14
Remand & Intensive Lodging Scheme (per week)	351.83	358.87	2.0%		
Emergency Placement Payment (per day max 3 days)	42.40	43.25	2.0%		
<u>Adoption</u>					
(per week)					
Age of Child				}	635
0-4	76.88	78.42	2.0%		
5-10	92.25	94.10	2.0%		
11 plus	123.00	125.46	2.0%		
Enhanced Payments related to the assessed needs of the child (per week)					
Rate 1	20.00	20.00	0.0%		
Rate 2	40.00	40.00	0.0%		
<u>Residence Orders</u>					
(per week)					
Age of Child				}	468
0-4	76.88	78.42	2.0%		
5-10	92.25	94.10	2.0%		
11 plus	123.00	125.46	2.0%		
Total Expenditure on Foster Care, Adoption and Residence Orders					6,215

Corporate Resources Department

Income targets to 2011-12

	2007/08 Actual £000s	2008/09 Estimate £000s	2009/10 Target £000s	Annual Change %	2010/11 Target £000s	Annual Change %	2011/12 Target £000s	Annual Change %	3 year Change %
Government Grants	48	13	0	0	0	0		0	0
Grants & Contributions	0	0	0	0	0	0		0	0
Customer & client receipts	1,279	1,307	1,331	1.8	1,387	4.2	1,445	4.2	10.6
Other income	721	778	782	0.5	815	4.2	849	4.2	9.1
Total Income	2,048	2,098	2,113	0.7	2,202	4.2	2,294	4.2	9.4

Other income is mainly property rentals including surplus property - income in this area is falling.

Fees to outside organisations for professional services have, on average, been increased by 4% pa.

Transport & Environment Department

Income targets to 2011-12

	2007/08 Actual £000s	2008/09 Estimate £000s	2009/10 Target £000s	Annual Change %	2010/11 Target £000s	Annual Change %	2011/12 Target £000s	Annual Change %	3 year Change %
Government Grants	7,213	3,807	3,392	-10.9	3,392	0.0	3,392	0.0	-10.9
Grants & Contributions	11,144	11,168	14,273	27.8	14,719	3.1	15,234	3.5	36.4
Customer & Client receipts	6,778	7,593	7,675	1.1	7,780	1.4	7,906	1.6	4.1
Other income	20,436	23,808	29,927	25.7	29,927	0.0	29,927	0.0	25.7
Total Income	45,571	46,376	55,267	19.2	55,818	1.0	56,459	1.1	21.7

Major changes in 2009/10 target from that submitted in previous year:-

	This £000s	Previous £000s	Change £000s	
Government Grants	3,392	7,222	- 3,830	Conclusion of several major externally funded projects (INTERREG)
Grants & Contributions	14,273	25,823	- 11,550	Exclusion of approx. £13m income relating to public transport concessionary fares scheme (07/08 audit deemed ESCC only acting as an agent). Approx £2m increase in Waste Contract recharges to BHCC (based on increasing
Customer & client receipts	7,675	7,019	656	Trade Waste tonnage income transferred from "Other Income"
Other income	29,927	23,402	6,525	Approx £6m increase in transfer from Waste Reserve.
	<u>55,267</u>	<u>63,466</u>		

Major changes in 2010/11 target from that submitted in previous year:-

The basis for this year's return is the updated 2009/10 target as above.

All assumptions regarding increasing rates have been reviewed afresh. In a number of cases, increases previously planned have been suspended or seem unlikely given the current economic climate, in that they would raise the charge to a prohibitive level and could result in an overall decrease in income year on year.

T&E Fees & Charges 2009-10

Service	Current Charge £	Proposed Charge £	Increase %	Income in 2009/10 Budget £000s
<u>Planning</u>				
Transport Monitoring Manager				
Transport Surveys				
12hr Traffic Count at a 4 arm junction (MCC)	872	960.00	10.1%	95
12hr Traffic Count at a 3 arm junction (MCC)	688.00	722.00	4.9%	95
Automatic Speed Survey for 7 days (ATC)	330	330	0.0%	109
Policy Division				
Planning Applications - per 0.1 hectare (minimum charge)	135.00	135.00	0.0%	98
Fees for monitoring minerals & landfill sites				3
Development Control (Transport) Manager				
Section 38 copy agreements	40.00	40.00	0.0%	2
Travel Plan 80+ House developments		4500.00	n/a	0
Travel Plan 120+ House developments		6000.00	n/a	0
Land Charge Search fees	20.00	20.00	0.0%	193
Personal Search fees	20.00	20.00	0.0%	13
Highway Extent information	35.00	35.00	0.0%	13
Highway schemes information - questions	18.80	18.80	0.0%	2
Design & Inspection Fees S278 / S106	9% of works	9% of works		45
<u>Highways</u>				
Licensing of Builders Skips, Depositing Builders materials' and the erection of hoardings on the highway for 14 days	30.00	35.00	16.7%	135
Erection of scaffolding on the highway - per month	30.00	35.00	16.7%	26
Private road opening licences	272.50	272.50	0.0%	4
Construction of Vehicle crossing licences	80.00	80.00	0.0%	3
Charges for portable traffic lights - 2 way (design only)	55.00	60.00	9.1%	0
Charges for portable traffic lights - 3 way (design & admin)	135.00	140.00	3.7%	8
Treated Effluent Licences	272.50	272.50	0.0%	0
Neighbourhood Watch Signs	15	20	33.3%	0
Tourist Amenity Signs	115	115	0.0%	0
Advertising 'A' boards - initial investigation	310	320	3.2%	0
Advertising 'A' boards - for 2 year period	205	210	2.4%	0
Advertising 'A' boards - for renewal	85.00	85.00	0.0%	0
Return Lines - road markings to deter parking across private access	30.00	35.00	16.7%	1
Doctors Parking Spaces	115	120	4.3%	0
Temporary Road Closure Orders - 21 day order	115	115	0.0%	7
Temporary Road Closure Orders - excess of 21 day	230	230	0.0%	4
Temporary Road Closure Orders - sign erection & maintenance	140	140.00	0.0%	4
Road Closure by notice	140	140.00	0.0%	0

Temporary attachment of apparatus to streetlight	50	50.00	0.0%	0
Network Operations Manager				
Section 74 - per working day overrun	£100-£2500	£100-£2500	0.0%	116
Fixed Penalty Notices - Utility Companies	£80-£100	£80-£100	0.0%	1
Fixed Penalty Notices - May Guerny	20	20	0.0%	0
Trench Supervision				0
Defect Inspections	50	50	0.0%	57
Sample Inspection	25	25	0.0%	83
L&P short term rentals				32
L&P licences				1
Rechargeable Works				10
Supervision of Estates Roads				83
Small ad hoc highways income (wayleaves etc)				10
Ringmer depot rentals (MayGurney/ Colas)				153
Ringmer depot licences (May Gurney)				40
Other depot rentals (MayGurney/ Colas)				73
Other depot licences (May Gurney)				26
Streetlighting Rechargeable works Actual Cost				147
<u>Passenger Services</u>				
Ringmer School Travel Arrangements				55
<u>Environment</u>				
Archaeological Consultation - consultants (per enquiry)	31.17	65	108.5%	4
Professional Assistance at Public Inquiries (daily rate)	311.70	0	-100.0%	0
Rights of Way Officer & Countryside Manager				
Diversions of Rights of Way				0
Ice cream lease Broomhill Sands	1,750.00	1,540.00	-12.0%	1
Deckchair Lease, Camber	1,000.00	1,000.00	0.0%	1
Light Refreshments Lease, Camber		1,540.00	n/a	1
Amusements Backshore Land, lease,Camber	3,750.00	3,750.00	0.0%	4
High Weald - other income				15
RoW/CMS - Ditchling Common fishing permits				1
Ashdown Forest				63
Rye Harbour Nature Reserve Contribution (Friends of Rye Harbour)				55
Countryside Management New income generation				26
<u>Traffic & Safety</u>				
Cycle Training - per child (term time)	17	17	0.0%	21
Minibus Theory	30	30	0.0%	9
Driver Improvement	165	165	0.0%	30
Speed Awareness (new course - July 2008)				197
Supply Traffic Signals site Drawings and Specifications	125	130	4.0%	0
<u>On Street Parking - Hastings</u>				
Permits etc				
Resident Permit - 1st	75	75	0.0%	} 188
Resident Permit - 2nd	120	120	0.0%	
Shared Permit	35.00 & 56.00	35.00 & 56.00	0.0%	
Waiver and Dispensation	0/ day/£35 p/wk	10/ day/£35 p/wk	0.0%	
Pay and Display				
On street charge (per Half hour)				} 1016
- Inner	0.75	0.75	0.0%	
- Outer	0.3	0.3	0.0%	
Charges on Sundays	as week	as week	0.0%	} 666
Penalty charge notice	50.00 / 70.00	50.00 / 70.00	0.0%	
Penalty charge notice - discounted	25.00 / 35.00	25.00 / 35.00	0.0%	
Rother				

Shared Permit (Bexhill)	40	40	0.0%	}	11
Exclusive Permit (Rye)	75	75	0.0%		
<i>On Street Parking - Eastbourne</i>					
<i>New charges from October 2008</i>					
Pay & Display - up to 15 mins	0.2	0.2	0.0%	}	896
- up to 30 mins	0.4 & 1.00	0.4 & 1.00	0.0%		
- up to 1 hour	0.8 & 2.00	0.8 & 2.00	0.0%		
- up to 2 hours	1.5 & 3.00	1.5 & 3.00	0.0%		
Penalty Charge Notice	50.00 / 70.00	50.00 / 70.00	0.0%	}	299
Penalty Charge Notice - discounted	25.00 / 35.00	25.00 / 35.00	0.0%		
Resident Permit	25	25	0.0%	}	338
Business Permit	420 & 220	420 & 220	0.0%		
Trader	2	2	0.0%		
Other Permit (Visitor, hotel, carer)	0.5	0.5	0.0%		
<i>On Street Parking - Lewes</i>					
Pay & Display - 15 mins (High Street / Commercial)	0.5	0.5	0.0%	}	491
- 30 mins (intermediate zone)	0.3	0.3	0.0%		
"-1 day (intermediate)	6	6	0.0%		
- 1 day (outer zone)	1.5	1.5	0.0%		
- 1 hour (outer zone)	0.3	0.3	0.0%		
Penalty Charge Notice	50.00 / 70.00	50.00 / 70.00	0.0%		
Penalty Charge Notice - discounted	25.00 / 35.00	25.00 / 35.00	0.0%	}	448
<i>Off Street (County Hall)</i>					
Pay & Display - 1 hour	0.8	0.8	0.0%	}	90
- 1 day	8	8	0.0%		
1 day permit holder	1	1	0.0%		
Penalty Charge Notice	50.00 / 70.00	50.00 / 70.00	0.0%	}	28
Penalty Charge Notice - discounted	25.00 / 35.00	25.00 / 35.00	0.0%		
<i>Permits</i>					
Residents - 1st permit	95	95	0.0%	}	290
- 2nd Permit	130	130	0.0%		
- resident Visitor - per hour	0.9	0.9	0.0%		
Business - 3 month permit	300	300	0.0%		
- 6 month permit	550	550	0.0%		
- annual permit	1000	1000	0.0%		
Healthcare - per hour	0.9	0.9	0.0%	}	36
Trader - per hour	3.5	3.5	0.0%		
Hotel - per hour	0.9	0.9	0.0%		
Suspensions/Waivers	6.00/15.00	6.00/15.00	0.0%		
<i>Traffic Signals rechargeable works</i>					
<i>Increased Commercial Activity with NCP</i>					
<u>Waste Management</u>					
Trade Waste Disposal - per tonne (includes landfill tax)	73.75	81.75	10.8%	}	654
Pebsham Rental (Veolia) (annual)	24,000	24,000	0.0%		24
Total T&E Charges					7,675